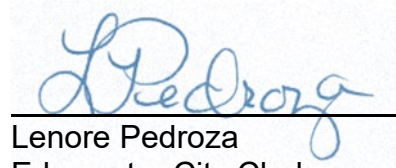


CERTIFICATE OF AUTHENTICITY

STATE OF COLORADO)
)
CITY OF EDGEWATER) SS:
)
COUNTY OF JEFFERSON)

I, Lenore Pedroza, City Clerk, in and for said City of Edgewater, in the County of Jefferson, in the State of Colorado, do hereby certify that the attached is a true and correct copy of the City of Edgewater's 2024 Budget.

In witness whereof, I have hereunto set my hand and the seal of the City of Edgewater, this 27th day of December, 2023.



Lenore Pedroza
Edgewater City Clerk



CITY OF EDGEWATER
RESOLUTION NO. 2023-17
SERIES OF 2023

A RESOLUTION ADOPTING AN ANNUAL BUDGET AND APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS FOR FISCAL YEAR 2024

WHEREAS, the City Council for the City of Edgewater, Colorado (“Council”) has received a proposed Annual Budget for Fiscal Year 2024 (“Budget”) from the City Manager, which Budget contains, among other things, a pay plan for all City employees as required by Section 9.2(10) of the City of Edgewater Home Rule Charter (“Charter”), a budget message as required by Section 12.4 of the Charter, and a capital budget as required by Section 12.5 of the Charter; and

WHEREAS, after due and proper notice in compliance with the Charter, on December 5, 2023, a public hearing on the Budget was held by Council; and

WHEREAS, the Budget contains revenues and reserves in an amount equal to or greater than the total proposed expenditures as set forth therein; and

WHEREAS, it is required by Charter Section 12.9 and necessary for purposes of governmental operation for the Council to appropriate the revenues of various funds, based upon the adopted budget, to permit their expenditure; and

WHEREAS, the Council therefore desires to adopt the attached 2024 Annual Budget for the City of Edgewater, Colorado, and to appropriate certain sums of money to various City funds, as specifically set forth in this Resolution and the attached Budget.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EDGEWATER, THAT:

Section 1. Estimated revenues for the City for fiscal year 2024 in the total amount of \$16,034,554 include estimated revenues for the following funds in the following amounts:

1. General Fund	\$11,435,684
2. Utility Fund	\$ 3,178,000
3. Capital Projects Fund	\$ 1,050,000
4. Conservation Trust Fund	\$ 60,000
5. Pension Funds	\$ 69,370
6. Open Space Fund	\$ 241,500

Section 2. Estimated expenditures from anticipated revenues and existing fund balances for the City, for fiscal year 2024 in the total amount of \$19,123,232 include expenditures for the following funds in the following amounts:

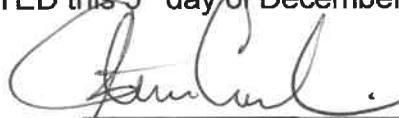
1. General Fund	\$12,415,560
2. Utility Fund	\$ 3,740,644
3. Capital Projects Fund	\$ 2,308,000
4. Conservation Trust Fund	\$ 103,000
5. Pension Funds	\$ 53,728
6. Open Space Fund	\$ 502,300

Section 3. The Annual Budget for the City of Edgewater, Colorado, for the Fiscal Year beginning January 1, 2024 and ending December 31, 2024, as summarized by fund by this Resolution and attached to this Resolution and incorporated herein by this reference, is hereby adopted and approved.

Section 4. Sums of money are appropriated from the revenues of each fund as set forth in the budget approved by Section 3 hereof, to each fund, for the purposes stated in the budget. Pursuant to Section 12.11 of the Charter, the Council hereby authorizes the City Manager to transfer any unencumbered appropriation balance, or any portion thereof, from one classification of expenditures to another within the same department, office or agency. For purposes of this section, an "unencumbered appropriation" means an appropriation, the object of which has ceased to exist.

Section 5. Following adoption, the City Clerk is directed to publish and post a copy of this Resolution as required by Charter.

INTRODUCED, READ AND ADOPTED this 5th day of December, 2023.



Steve Conklin, Mayor

ATTEST:



Lenore Pedroza, CMC
City Clerk



APPROVED AS TO FORM:



Carmen Beery, City Attorney



2024

Budget





Vision, Mission, and Values



Vision

We are a resilient and sustainable community that honors its heritage and diversity and provides support, access, and opportunity for all who live, work, and visit Edgewater.



Mission

To provide exceptional services and programs with a neighborly commitment to all who live, work, and visit Edgewater.



E.D.G.E Pledge

E - Empowering Inclusion

Welcoming opinions and valuing diversity.

D - Displaying Integrity

Upholding strong ethical principles, honesty, and transparency.

G - Generating Service

Providing guidance and assistance.

E - Engaging Cooperation

Working together to achieve positive and equitable results.





11/07/23

To: Mayor Beltrone & City Council

From: Dan Maples, City Manager

RE: 2024 Budget

Mayor Beltrone & Council Members,

I am pleased to present a balanced proposed 2024 Budget. City staff have worked diligently to develop a budget that reflects the Council’s strategic planning priorities and our commitment of quality services to the community. During 2023, the City of Edgewater was proactive in managing funds and expenses to protect the City’s financial stability. The audits for 2021 and 2022 have not been completed yet, however, there are no anticipated significant changes to the financial statements, and staff are confident with the figures presented in the proposed budget. While projections are based on historical trends and anticipated changes, it is important to note that there may be some adjustments prior to adoption as additional information is received in the upcoming weeks.

Strategic Plan

Staff are continuing to use the 2022 Strategic Plan as a driving source for the 2024 Draft Budget. The Edgewater City Council approved the Edgewater City Council Strategic Plan on October 18, 2022. The Strategic Plan has been used to make key decisions in this proposed budget and as a guide for implementation in the Capital Investment Plan. Based on this work, an entire section of this budget is devoted to the strategic plan, which includes action steps for approval within the 2024 Budget.

Looking ahead to 2024, an update to the Edgewater Comprehensive Plan will be completed to give long-term focus and vision to Edgewater’s future. The City also has adopted several goal-oriented plans which overlap and assist with providing directional vision for Edgewater.



Budget Process

The 2024 budget process again involved Department Directors and Supervisors to develop a complete and balanced budget. Each department was given budget workbooks to complete and submit. Along with these workbooks, Department Directors and Supervisors met with the City Manager and Finance Director to discuss all aspects of the proposed 2024 Budget.

For 2024 each Board and Commission was able to also request funds. These requests are compiled into the current budget based on how they fit with current priorities. Staff have added these requests to the Mayor and Council Budget, to keep the funds separated from organizational operational expenditures.



Following the 2022 and 2023 budget format, the 2024 Proposed Budget is shown in a simplified layout. This format provides an easy to understand and transparent list of revenues and expenses being proposed for the 2024 calendar year.

Employee Salaries and Benefits

In 2023 staff completed a salary survey to better understand the market for our employees. This process has helped identify if current pay policies are keeping up with the market and growing cost of living. The deliverables of this study provided market driven salary ranges for all employees. Following the completion of this survey staff initiated a two-phase approach to adjusting employee salaries. Phase one was initiated in October of 2023 and provided salary adjustments for any employee that was below the newly proposed range minimum. Phase two will be initiated through this proposed budget and provide adjustments for longevity and education above the required level. Employees not receiving either of the two-phase adjustments were given a 3% adjustment in line with past years' merit adjustments. The salary survey considered cost of living adjustments. Between the two phases, total salaries are planned to increase by 8.6%.

On December 15, 2020, the Edgewater City Council approved Resolution 2020-27, A Resolution Committing the City of Edgewater to Pay a "Living Wage" to its employees and Employees of Subcontractors working for the City of Edgewater. This resolution was amended by Resolution 2022-10 to set the policy to increase internal minimum wage amount equal to the year-over-year percentage increase in the Consumer Price Index, for all items, published annually each August for the Denver-Aurora-Lakewood Area. The current Edgewater living wage rate is \$18.65 per hour and a salary of \$38,792 annually for 2023. This rate will be increased to \$20.79 per hour and \$43,243 respectively. Staff adjusted the City's Compensation Plan to reflect these wage minimums.

The City of Edgewater provides employees with one of the best benefit packages offered by any local government organization. Employees receive health insurance, dental insurance, vision insurance, long-term disability, and accidental death and dismember insurance at no cost to the employee. In addition, the City offers a voluntary Health Reimbursement Account (HRA) that covers medical expenses and minimizes the out-of-pocket expenses for employees. Staff anticipates a 10% increase in premiums for 2024 and as such, it is included within this proposed budget.

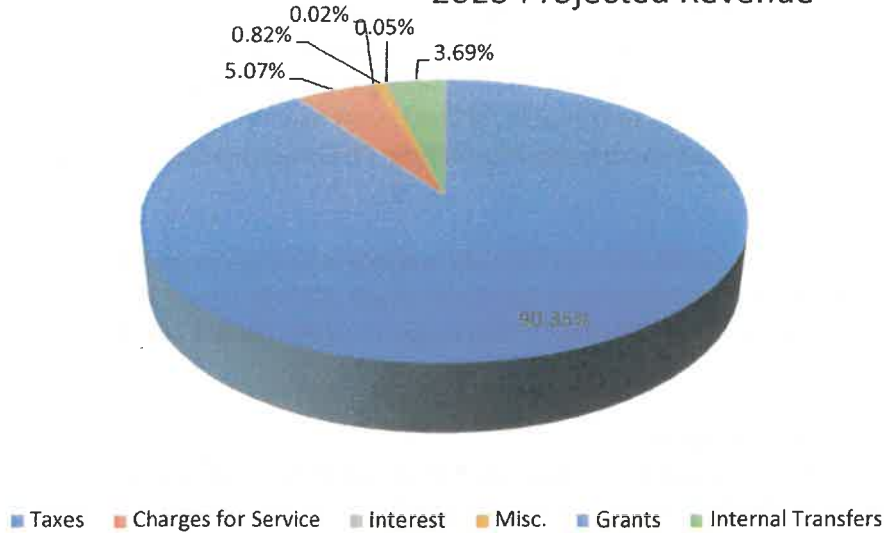
Revenue

Edgewater currently is funded through a mix of revenue streams, and the primary contributor to the revenue is sales tax. Sales tax historically brings in 70% (64% of local sales tax and 6% of out of city sales tax) of the total revenue each year (2019- Present). The City cannot legally disclose sales tax information for specific businesses but generally, Edgewater receives around 50% of sales tax funds from big box stores.

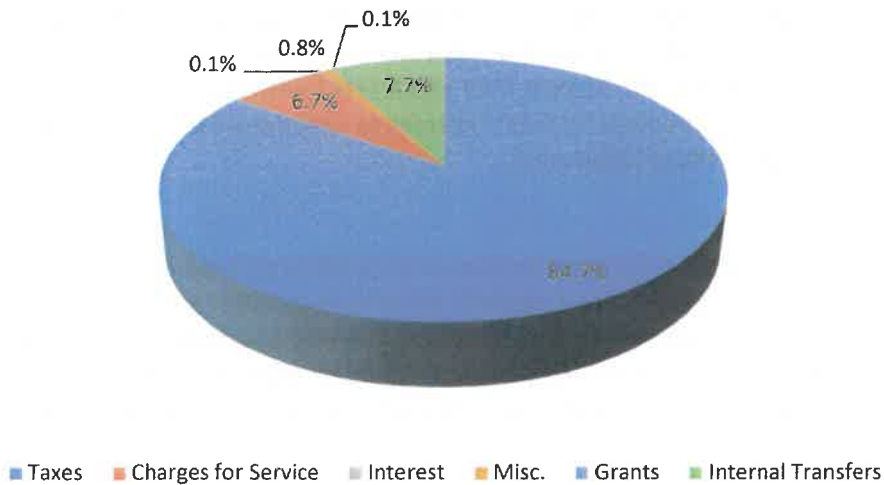
The City of Edgewater currently does not receive any revenue from property taxes from Edgewater residents. There are no proposed changes for Edgewater with respect to revenue in property taxes in 2024.

A look at the historical (2019 – 2023) split of revenues is below. The graph does show entire revenue streams not just the larger contributors like sales tax.

2023 Projected Revenue



2024 Proposed Revenue



10 Year Outlook

Included with this proposed budget is a 10-year outlook for each fund. Staff utilized this 10-year outlook for the General fund in previous years and now for 2024, it is applied it to all funds. The outlook will assist City leadership with understanding the long-term effects of an annual budget and investment into capital. It has always been easy to see Edgewater has healthy reserves but when looking at the longer-term costs of maintaining infrastructure along with growing costs, the picture changes quickly.

The current outlook looks to past years to predict a growth in future years in several areas. These forecasts are not a guarantee but rather provide insights to make sure that there is a general direction to what the future will hold for Edgewater.



General Fund

The General Fund provides sufficient revenues to offset expenditures of current operations. Staff have been able to balance expenditures with revenues for 2024, with growing personnel costs and a predominantly stagnant revenue stream. Currently, staff is seeing a flat to maybe 4% increase in sales tax revenue, the biggest revenue provider to the General Fund. Staff expects to see minimal growth in sales tax over the course of 2024 based on forecast information. The proposed budget shows a minimal 1.8% growth in sales tax for 2024.

The proposed budget also provides funds planned for basic operation and personnel. Staff are proposing to remove a position within the Police Department (Co-Responder) and add a position in the Community Development Department (Mental Health Clinician). There are no other changes being proposed to full-time staffing levels.

Capital Improvement & Equipment Funds

The 25th Ave. project has been scheduled to be completed in Spring of 2024 using grant funding, Edgewater Redevelopment Authority funds and a small match from the General Fund. The transfer from the General Fund to the Capital Improvement Fund is minor for 2024 and reserve funds will be needed to make the transfer. For 2024 staff have tried to balance capital projects and funding with other operational needs.

Included with the proposed 2024 budget is a Capital Improvement Plan document, which identifies Capital needs over the course of the next ten years. This plan will assist staff to coordinate future needs. One of the major items within this plan is the Asphalt Plan and it sets fourth costs for maintaining city streets. Future Capital needs may require transfer from reserves to keep future budgets balanced while continuing to invest in the capital needs of Edgewater.

Water & Sewer Utility Funds

The Utility Fund Balance has continued to decrease as investments are being made to capital improvements and costs for utilities rise. Staff completed a Water/Sewer Utility Rate Study and presented the rate changes to City Council in October of 2022. Following approval, the new rates went into effect in early 2023. These rates aim to provide sufficient funds for operational and capital needs over the next ten years, but the staff recommends conducting another rate study within seven years, if not before.

The Water Fund is showing a small loss for 2024 as the new rates start to build. With the new rate structure this was expected. The proposed Water Utility Budget also restarts the charges for administration and franchise fees, which were halted over the past few years due to rates not keeping pace with expenses. The proposed 2024 Budget provides funding to replace lead service lines into residential properties, originally planned for 2022. Staff have completed a number of these replacements but there are still a number that are outstanding and will be completed in 2024. Denver Water developed a plan to pay for the replacement of these lines over several years. To remove these lead lines sooner, Edgewater spearheaded this project and will be reimbursed by Denver Water in 2024 upon completion.

The proposed Sewer Fund operational expenditures are balanced with revenues for 2024. The estimated utility cost for sewage treatment is higher in 2024 (up to \$294,000 from \$240,000) based on the higher



usage of sewer throughout 2023. This expenditure fluctuates annually but staff have started seeing some regular consistency due to the implementation of yearly cleaning and videoing of sewer lines.

Edgewater is a few years into a citywide contract for providing trash and recycling as well as a contract for offering composting. Staff have seen some increase in contract costs associated with an increase in new customers but have not yet had to increase rates for customers.

Conservation Trust & Open Space Funds

The Parks and Recreation Department is funded primarily through the Conservation Trust Fund and the Open Space Fund. Both funds receive revenues from outside sources that are restricted to specific expenditures for parks or recreation. Conservation Trust revenues have plateaued over the past few years, but the fund saw an injection with the reimbursement from the purchase of the Toteve property. For the 2024 Conservation Trust Fund expenditures have been leveled even with revenues as the fund balance is close to the needed reserves. Open Space funding will continue to provide funds for park improvements in both Citizen’s Park and Walker Branch Park in 2024.

Fire Pension Fund

The Fire Pension Fund is a fiduciary fund of the City with no operations; therefore, no budget is required other than the annual contribution by the City. The fund is anticipated to have \$758,518 at the beginning of 2024.

Fund Balances (Reserves)

Below is a table of the City of Edgewater Fund Balances and the Target Reserve for each. Fund balances are also labeled “Reserves”.

Fund	January 2022 Balance	January 2023 Proposed Balance	January 2024 Proposed Balance	Target Reserve (20%)
General Fund	\$7,019,078	\$8,408,115	\$3,181,432	\$2,048,337
Capital Improvement Fund	\$4,122,124	\$387,803	\$1,443,948	\$654,771
Water Utility Fund	\$259,990	\$283,960	\$88,969	\$404,398
Sewer Utility Fund	\$1,158,574	\$1,041,720	\$831,220	\$121,889
Trash Utility Fund	\$100,041	\$117,300	\$126,611	\$67,138
Conservation Trust Fund	\$183,197	\$130,450	\$155,450	\$6,600
Open Space Fund	\$739,480	\$920,692	\$850,992	\$69,460
Fire Pension Fund	\$733,407	\$741,777	\$758,518	\$10,326
Total	\$14,315,891	\$12,031,817	\$7,437,140	\$3,382,919

**These balances have been prepared with the early stages of this budget and will be finalized prior to adoption.*

Fiscal Policy Recommendations

Sales Tax

As described earlier, the City of Edgewater relies heavily on retail sales tax revenues. 2023 sales tax revenues are anticipated to end the year about 9% above the final revenue numbers from 2022. Staff forecasts a 1.8% increase for 2024. There are some greater economic challenges through 2024 that may be on the horizon, so staff are being very conservative with forecasting.



Target has a Sales Tax Rebate program that was agreed upon for its development in the city. This agreement ends in December 2025 or tops out at \$11 Million in rebates. Currently approximately \$9.8M has been paid of the maximum \$11M. Staff expects to pay \$1M in 2024 and then a small amount (\$200k) in 2025 to complete payments. This will free up some funds for additional Capital Projects starting in 2025.

Expenditures

Staff continues to be mindful of expenditures and work within the budget that has been adopted by City Council. There has been an increase in the amount of service and consultant contracts utilized due to additional services and projects. As a small organization it is more financially responsible to contract certain work rather than take on the expense and staffing needs.

Investments

Edgewater's number one investment will continue to be Capital Improvements in citywide infrastructure. The Sheridan Corridor Master Plan was completed in 2022 and expected to look for construction in 2025 and/or 2026. The Diversity, Equity, Equality, and Inclusion internal team completed work with a consultant to provide an Organizational Assessment. Training and career development is still a high priority and expenditure for Edgewater. The need to retain great employees and give them the tools they need to succeed has never been more prevalent. In addition to all of this, staff will continue to research options for low-risk liquid investments for cash to optimize returns.

In 2023 the solar array at the Edgewater Civic Center was completed. Staff are optimistic that this system will lower the electric costs of the building by upwards of 70% throughout the year.

Debt

The City of Edgewater entered into a capital lease agreement in 2018 for the financing of construction of the Edgewater Civic Center. The current principal balance of this obligation with Vectra Bank totals \$7,966,879. This debt can be prepaid, and the annual payments will slowly increase over the term of the loan (as seen in the Capital Improvements Budget).

The Water Fund has a debt obligation totaling \$604,366 from the Colorado Water Resources and Power Development Authority (CWRPDA) for the replacement of lead lines and the water line construction on 26th Ave. This loan was obtained in 2015 at an interest rate of 2%.

The City of Edgewater has always maintained very little to no debt. With the City's current dependency on sales tax revenue, keeping debt obligations to a minimum will provide for better navigation through possible downturns in the economy. We still have sufficient reserves to continue to provide capital investments as proposed in the 2024 budget.

Sale of Property

The City owns 2401 Sheridan Blvd., and the plan is to sell this property. This property was under contract up to late 2021, until the buyer backed out. The funds from this sale have not been included in the 2024 Proposed Budget as there is currently no contract. Staff will work with the City Council to identify the process for the sale of this property following the Comprehensive Plan Update.



The City of Edgewater purchased the property located at 5440 W. 25th Ave. in 2023. This property will continue to operate in its current use through a maintenance contract with Foothills Housing Authority. Staff will work with City council to identify the process for developing this property following the Comprehensive Plan Update.

New Revenue

Edgewater will continue to partner with other agencies to minimize expenditures and look for revenue opportunities. Staff will continue to apply for grants for funding of projects identified as a result of the Council Strategic Plan, the Capital Improvement Plan and the Capital Equipment Plan.

Long Term Capital Budget

Included in the 2024 Budget is a long-term plan for expenditures in the City's Capital Improvements. Although each year may bring different projects and different needs, it is imperative to plan for future needs of the community. This plan is inclusive of the long-term Fleet Purchase and Cycle Plan.

Each year staff weighs the need to utilize funds from reserves to pay for capital needs. There are some years that staff expects the need for significant funds such as 2023. Staff is proposing a \$1.5M transfer from reserves to pay for 2024 Capital Projects.

Bottom line...

The City of Edgewater continues to be financially sound. The City has maintained a financial condition rating of "A" by Standard and Poor's, which confirms the improvements made in financial operations and investment strategies over the past decade have been positive. A great deal of progress has been achieved in Edgewater's professional delivery of services where accountability and fiscal restraint are the focus. Staff will maintain reserves and continue to provide maintenance needed to protect the assets of the community.

Thank you for your patience and support as staff and I work diligently to improve the City of Edgewater.

Sincerely,



Dan Maples
City Manager

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Strategic Plan Tab

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City of Edgewater City Council Strategic Plan

Vision Statement

We are a resilient and sustainable community that honors its heritage and diversity and provides support, access, and opportunity for all who live, work, and visit Edgewater.

Mission: To provide exceptional services and programs with a neighborly commitment for all who live, work, and visit Edgewater

We are dedicated to:


Empowering **INCLUSION** – *Welcoming opinions and valuing diversity.*


Displaying **INTEGRITY** – *Upholding strong ethical principles, honesty, and transparency.*


Generating **SERVICE** – *Providing guidance and assistance.*


Engaging **COOPERATION** – *Working together to achieve positive and equitable results.*

Guiding Principles

-  **Welcoming:** Be an open, approachable, and friendly city, where everyone has the opportunity for their voices to be heard, to participate in programs, to receive services and feel included.

-  **Collaboration:** Work as partners with residents, the business community, and other stakeholders, to ensure solutions, programs and services are developed collaboratively to achieve maximum impact and benefit.

-  **Innovation:** Promote forward-thinking ideas and a mindset of continuous improvement, and approach opportunities and challenges with creativity, inventive thinking, and resourcefulness.

-  **Customer-Focus:** Treat residents, visitors, and businesses with dignity, compassion, and respect, and be responsive, efficient, and sincere in our service delivery.

- 🏛️ **Integrity:** Engage in honest, transparent two-way dialogue with residents and the business community, and clearly communicate our intentions and decisions to maintain trust and confidence.
- 🏛️ **Stewardship:** Responsibly manage all resources entrusted to our care to meet the needs of today and ensure residents and businesses can prepare for and recover from disruptive events, and without sacrificing the ability to meet the needs of the future.

Strategic Priorities

Strategic Priority 1: Diversity, Equity, Equality, and Inclusion (DEEI): Provide programs, services, and events that are representative of, and accessible to, our diverse community and create an atmosphere where diversity is celebrated, encouraged, and supported.

Focus Areas

- *Internal City Policies and Procedures*
- *Community Engagement and Events*
- *Access to Services*



Strategic Priority 2: Community Safety and Well-Being: Prioritize holistic, diverse, and preventative measures to ensure that the entire city is, and feels, safe, secure, and well-cared for.

Focus Areas

- *Community Policing*
- *Mobility Safety*
- *Mental Health*
- *Neighborhood Compliance*



Strategic Priority 3: Sustainability and Resilience: Proactively work to manage resources responsibly and mitigate risks to ensure the needs of today and tomorrow can be met

Focus Areas

- *Environmental Adaptability*
- *Clean Energy*
- *Green Building Codes*
- *Community Vibrancy*



Strategic Priority 4: Business Community/Economics: Foster a cycle of mutual support between the city and the community, including residents and businesses, where we invest in each other.

Focus Areas

- *Economic Vitality*
- *Diversity of Commercial Tax Base*
- *Business Relationships*



Strategic Priority 5: Housing: Cultivate pathways that support the full spectrum of affordable and attainable housing needs within our community and empower people to access and/or remain in their homes for as long as they choose.

Focus Areas

- *Housing Stability*
- *Housing Access*
- *Homelessness Support*



Strategic Priority 6: Community Experience: Offer a diverse range of amenities and activities for residents, businesses and visitors that honor the city's history and support the arts, parks/recreation, and neighborly community gatherings.

Focus Areas

- *Heritage and Culture*
- *Recreation/Neighborhood Amenities*
- *Community Events*



Strategic Priority 7: Plan Alignment and Implementation: Proactively align existing and future plans and initiatives to create an integrated and holistic approach that improves quality of life for our community.

Focus Areas

- *Implementation Strategies*
- *Quarterly/Annual Benchmarking*
- *Plans and Coordination*



2024 Plan Implementation Tasks Per Adopted City Plans

2013 Edgewater Comprehensive Plan

- Complete Update.
- Initiate code revisions.

2022 City Council Strategic Plan

- Continue to track alignment of budget and plans.

2022 Walker Branch Master Plan

- Phase 1 Construction.

2021 Edgewater Parks and Recreation Master Plan

- Citizen's Park Phase 1 Construction.
- Initiate engagement for 29th Ave. park design.

2019 Sustainability Plan

- Initiate a plan update.

2019 Traffic Calming and Mobility Plan

- Install traffic circle at 20th & Harlan.
- Initiate engagement and design for 24th Ave.

2022 Sidewalk Plan

- Initiate ADA Transition Plan.
- Update ADA ramps on Harlan St.
- Continue to fix broken and missing sidewalks.

2022 Diversity, Equity, Equality and Inclusion Plan

- Public engagement on external plan recommendations.

Mental Health Plan

- Hire Mental Health Clinician.

Sheridan Corridor Multimodal Corridor Plan

- Continue work with CDOT to complete design.

2023 Community Transportation Plan

- Complete plan.
- Initiate pop-up infrastructure per plan.

*Priority 1: Diversity, Equity, Equality, and Inclusion (DEEI)
 Provide programs, services, and events that are representative of, and accessible to, our diverse community and create an atmosphere where diversity is celebrated, encouraged, and supported.*

Council Strategic Focus	Actions (Staff)	Performance and Outcome Measures	Lead Department	Proposed Cost
1. A. Internal City Policies and Procedures	Complete overhaul of current Employee Handbook.	Publish updated version of the Employee Handbook.	Human Resources	Included in current 2024 Proposed Budget
	Complete ADA survey of facilities and procedures.	Finalize all ADA survey for public facilities and add to Capital Plan.	Community Services	\$10,000
1.B. Community Engagement and Events	Increase neighborhood engagement within the Police Department and co-sponsor at least two (2) holiday events at the Civic Center/Police Station	Halloween and Winter events.	Police Department	\$2,000
	Promote Community Survey in both English and Spanish.	2024 Community survey in English and Spanish.	City Manager	\$1,500
1.C. Access to Services	Promote community engagement for the Comp Plan, in both English and Spanish, and to focus efforts to ensure engagement reaches all sectors of Edgewater's community	Comp Plan update project got underway in 2023, and it will carry over into the first quarter of 2024.	Community Development	Project was budgeted in 2023.
	Provide translation services for City Council meetings.	Schedule Spanish translation for all City Council meetings in 2024.	City Clerk	\$10,000

Priority 2: Community Safety and Well-Being

Prioritize holistic, diverse, and preventative measures to ensure that the entire city is, and feels, safe, secure, and well-cared for.

Council Strategic Focus	Actions (Staff)	Performance and Outcome Measures	Lead Department	Proposed Cost
2.A. Community Policing	Create Community Engagement Plan.	Complete plan for engaging community in police services.	Police	\$5,000
	Sidewalk improvements / Initiate ADA transition planning	Replace broken sidewalk sections. Add Transition Plan timeline to current Capital Plan.	Community Services	\$50,000
2.B. Mobility Safety	Install new traffic circle at 20 th Ave. and Harlan St.	Installation of circle at Harlan St. and 26 th Ave.	Community Services	\$600,000
	Create a new ADA grant program for businesses to come into compliance.	Provide funding for local business to update access.	Community Services	\$75,000
2.C. Mental Health	Develop and implement a "Mental Health Specialist" position within the City of Edgewater that can provide confidential counseling to staff, crisis intervention services (including co-responder duties), and provide training to many areas of the city government.	Overall increase in employee retention and employee morale. Overall reduction in employee absences due to emotional & spiritual wellness issues.	Community Services Department/ City Manager's Office	\$90,000
	Organize and promote Mental Health First Aid throughout the community	Host at Civic Center & promote at least one Mental Health First Aid class for the community	Communication and Events	\$2,000
2.D. Neighborhood Compliance	Complete Wayfinding Assessment to educate and inform the City on future decisions around signage needs within the Edgewater community.	Have a complete plan for future implementation that will allow residents and visitors to familiarize themselves with the features,	Parks and Recreation	\$50,000

		amenities and function of the City. Enhanced navigation and accessibility.		
	Hold spring/fall clean up days to encourage residents to clean up properties	Schedule and hold clean-up events, weigh amount of trash collected	Community Services	\$10,000
	Work with Neighborhood Compliance officer on educational materials for residents	One educational brochure for neighborhood compliance	Communication and Events	\$2,000

Priority 3: Sustainability and Resilience
Proactively work to manage resources responsibly and mitigate risks to ensure the needs of today and tomorrow can be met.

Council Strategic Focus	Actions (Staff)	Performance and Outcome Measures	Lead Department	Proposed Cost
3.A. Environmental Adaptability	Support Sustainability Board in their efforts	Develop metrics to track efforts	Community Development	Included in current service level.
	Implement Urban Forestry Plan	Adopt and implement Urban Forestry Plan	Community Development	\$10,000
	Support efforts of the Comprehensive Plan update around sustainability and resiliency	Comp Plan will be completed in early 2024, and implementation may identify sustainability and resiliency measures.	Community Development	Project was budgeted in 2023.
3.B. Clean Energy	Develop plan to add EV vehicles to fleet.	Develop plan in-line with current Capital Plan for replacing vehicles with EV models, where appropriate.		
	Implement EV Action Plan	Take steps as outlined in this plan, and implement.	Community Development	Included in current service level.
3.D. Community Vibrancy	Sustainability Board presence at events	Booths at Hometown Festival, Eggs Hunt, etc	Communication and Events	Include in current service level.

<p><i>Foster a cycle of mutual support between the city and the community, including residents and businesses, where we invest in each other.</i></p> <p>Priority 4: Business Community/Economics</p>					
Council Strategic Focus	Actions (Staff)	Performance and Outcome Measures	Lead Department	Proposed Cost	
4.A. Economic Vitality	Continue to engage the business community as part of the Comprehensive Plan update	Track outcomes in the Comp Plan	Community Development	Included in current service level	Included in current service level/use of bag fees collected.
	Include businesses in local events	At least 5 local business participation in the Hometown Festival At least 2 sponsorships from local businesses for events	Communication and Events	Included in current service level	
	Support efforts of the Comprehensive Plan update around economic vitality	Comp Plan will be completed in early 2024, and implementation may identify economic vitality measures.	Community Development	Project was budgeted in 2023.	
4.B. Diversity of Commercial Tax Base	Apply for Urban Land Institute's Technical Advisory Panel grant to fund economic assessment of the Sheridan Blvd Commercial Corridor	If the grant is received, the City will work with ULI experts and DRCOG to complete the study.	Community Development/ERA	\$12,500 grant match. Split between the City and ERA	
	Develop and hire an Executive Director for ERA.	Hire a contractual position for ERA.	City Manager	\$2,000	

	Become members of Jeffco Economic Development Corporation (Jeffco EDC)	Membership and inclusion of Edgewater elected official on the Jeffco EDC board.	City Manager/Community Development	\$5,000
4. C. Business Relationships	New business welcome program – in partnership with City Clerk, the City Manager and/or Deputy City Manager will visit each new business in Edgewater	Metrics to track number of new businesses and number of welcome meetings with new businesses	City Manager's Office	Included in current service level
	Enhance and streamline business licensing/renewals, new tenant improvements for businesses, and sales tax licensing processes	Update and streamline processes and procedures for business licensing and renewals, tenant improvements, and sales tax license.	City Clerk	Included in current service level/may include funding request for 2024
	Small Business Support	Continue the City's small business support grant to encourage businesses to invest in training / education and/or membership in a regional chamber of commerce.	Community Development	\$10,000
<p><i>Cultivate pathways that support the full spectrum of affordable and attainable housing needs within our community and empower people to access and/or remain in their homes for as long as they choose.</i></p> <p>Priority 5: Housing</p>				
Council Strategic Focus	Actions (Staff)	Performance and Outcome Measures	Lead Department	Proposed Cost
5.A. Housing Stability	Work with Foothills Housing Authority to manage 5440 W 25 th 5 residential apartments	Continue leases that provide an opportunity for Edgewater residents with an affordable rent.	City Manager	Included in current service level.

	Continue to work with the City of Wheat Ridge to provide housing navigation support.	Metrics tracked through the shared Housing Navigator role.	Community Development	Included in current service level.
5.B. Housing Access	Support efforts of the Comprehensive Plan update around housing access.	Comp Plan will be completed in early 2024, and implementation may identify affordable housing recommendations.	Community Development	Project was budgeted in 2023.
5.C. Homelessness Support	Continue to work with the City of Wheat Ridge to provide homelessness support.	Metrics tracked through the shared Homelessness Navigator role.	Community Development	Included in current service level.
<p>Priority 6: Community Experience</p> <p><i>Offer a diverse range of amenities and activities for residents, businesses, and visitors that honor the city's history and support the arts, parks/recreation, and neighborhood community gatherings.</i></p>				
Council Strategic Focus	Actions (Staff)	Performance and Outcome Measures	Lead Department	Proposed Cost
6.A. Heritage and Culture	Support efforts of the Comprehensive Plan update around heritage and culture.	Comp Plan will be completed in early 2024, and implementation may identify community character type recommendations.	Community Development	Project was budgeted in 2023.
6.B. Rec/ Neighborhood Amenities	Complete Community Engagement and Design for park at 29 th & Kendall development	Complete design by September 2024, for possible funding in 2025.	Parks and Recreation	\$25,000
	Implement Phase 1 of the Walker Branch Master Plan.	Completion of a built/open dog park by December 2024.	Parks and Recreation	\$800,000
6.C. Community Events	Continue to host the City's annual Hometown Festival	Work with community partners to continue to build on this annual event.	Communications and Events	Included within 2024 Proposed Budget.
<p>Strategic Priority 7: Plan Alignment and Implementation</p>				

Proactively align existing and future plans, and initiatives to create an integrated and holistic approach that improves quality of life for our community.

Council Strategic Focus	Actions (Staff)	Performance and Outcome Measures	Lead	Proposed Cost
7.A. Implementation Strategies	Once the Comp Plan is completed in 2024, one implementation step will be to update the City's zoning codes.	Work with the community to update the City's zoning codes.	Community Development/City Attorney	\$100,000
7.B. Quarterly / Annual Tracking Benchmarking	Quarterly Tracking form within City Council Packet.	Add a Plan Tracking report to City Council meeting packets.	City Manager	Included
7.C. Plans and Coordination	Support efforts of the Comprehensive Plan update to include coordination with other City adopted plans.	Comp Plan will be completed in early 2024, and implementation will identify how this plan is to be used along with the City's other adopted plans.	Community Development	Project was budgeted in 2023.

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Budget Summary Tab

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General Fund

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change in Budget
Taxes	\$8,713,826	\$8,640,716	\$9,420,579	\$9,114,101	\$9,632,678	6%
Charges for Service (Fees)	\$649,666	\$459,230	\$528,928	\$598,728	\$1,149,924	27%
Interest	\$664	\$1,988	\$2,500	\$10,000	\$3,000	-70%
Misc.	\$170,290	\$123,765	\$85,000	\$85,000	\$69,300	9%
Grants	\$679,791	\$906,713	\$5,000	\$210,000	\$8,000	-96%
Internal Transfers	\$0	\$0	\$384,906	\$384,906	\$572,783	127%
Total Revenue	\$10,214,237	\$10,132,411	\$10,438,913	\$10,402,735	\$11,435,684	10%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Mayor, Council & Boards	\$44,984	\$96,663	\$135,120	\$135,927	\$143,698	6%
City Clerk	\$338,392	\$290,866	\$358,088	\$362,536	\$350,924	-3%
Police	\$2,598,010	\$2,759,286	\$2,986,663	\$3,239,033	\$3,578,504	10%
City Attorney	\$191,903	\$191,233	\$215,000	\$240,000	\$220,000	-8%
Community Services	\$893,448	\$726,090	\$625,102	\$938,774	\$843,963	-10%
Parks & Recreation	\$1,136,681	\$1,211,556	\$1,439,924	\$1,391,537	\$1,402,705	1%
Finance	\$286,117	\$463,384	\$439,129	\$586,046	\$453,749	-23%
Communications & Events	\$132,266	\$257,807	\$303,710	\$310,737	\$350,285	13%
Community Development	\$451,627	\$589,476	\$788,596	\$980,846	\$912,828	-7%
Human Resources	\$0	\$0	\$0	\$0	\$391,425	100%
City Manager	\$179,738	\$202,568	\$245,700	\$246,148	\$402,096	63%
Non-Departmental	\$1,545,269	\$220,556	\$3,803,900	\$1,311,500	\$2,240,383	71%
Total Expense	\$7,798,382	\$7,009,483	\$11,340,931	\$9,743,084	\$11,365,560	17%

Non-Operating Expense	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Capital Improvement Transfer	\$2,000,000	\$578,105	\$4,100,000	\$4,100,000	\$1,000,000	-76%
Capital Equipment Transfer	\$542,400	\$127,400	\$230,000	\$230,000	\$50,000	-78%

Change in Fund Balance	\$(92,544)	\$2,433,175	\$(3,669,849)	\$(5,226,683)	\$(979,876)	-78%
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Water Utility Fund

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change in Budget
Taxes	\$0	\$0	\$0	\$0	\$0	0
Charges for Service	\$1,213,690	\$1,579,994	\$1,512,000	\$1,464,100	\$1,614,500	10%
Interest	\$0	\$0	\$0	\$500	\$500	0%
Miscellaneous	\$24,271	\$4,875	\$300,000	\$1,000,000	\$700,000	-30%
Grants	\$0	\$0	\$0	\$0	\$0	0%
Internal Transfers	\$0	\$0	\$1,500	\$13,000	\$17,000	31%
Total Revenue	\$1,237,961	\$1,584,869	\$1,827,000	\$2,477,600	\$2,332,000	-6%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Personnel	\$0	\$0	\$96,398	\$96,398	\$153,743	100%
Supplies & Expenses	\$51,977	\$29,924	\$41,500	\$23,000	\$28,000	22%
Services & Charges	\$1,613,355	\$1,223,048	\$1,568,093	\$1,390,500	\$1,630,443	17%
Staff Development	\$0	\$0	\$0	\$0	\$0	0%
Utilities	\$0	\$0	\$0	\$0	\$0	0%
Transfer & Op. Costs	\$0	\$0	\$10,000	\$43,400	\$102,155	100%
Total Operating Expense	\$1,665,332	\$1,252,972	\$1,7,15,991	\$1,553,298	\$1,914,341	22%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Capital Equipment	\$19,814	\$20,250	\$6,000	\$0	\$5,000	100%
Capital Improvement	\$53,660	\$162,524	\$300,000	\$1,155,000	\$730,000	-37%
Total Capital Expense	\$73,475	\$182,774	\$306,000	\$1,155,000	\$735,000	-36%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Depreciation Expense	\$0	\$0	\$82,500	\$82,500	\$82,500	0%

Change in Fund Balance	\$(500,845)	\$149,122	\$(194,991)	\$(230,698)	\$(317,341)	38%
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Sewer Utility Fund

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Taxes	\$0	\$0	\$0	\$0	\$0	0%
Charges for Service	\$417,493	\$436,742	\$446,500	\$409,010	\$472,500	16%
Interest	\$0	\$0	\$500	\$500	\$500	0%
Miscellaneous	\$71,661	\$0	\$0	\$0	\$0	0%
Grants	\$0	\$0	\$0	\$0	\$0	0%
Internal Transfers	\$0	\$0	\$8,000	\$8,000	\$8,000	15%
Total Revenue	\$489,155	\$436,742	\$455,000	\$417,510	\$481,000	15%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Personnel	\$0	\$0	\$59,621	\$59,621	\$57,654	-3%
Supplies & Expenses	\$4,500	\$10,878	\$41,024	\$42,024	\$45,083	7%
Services & Charges	\$295,977	\$247,183	\$264,400	\$264,589	\$311,048	18%
Staff Development	\$0	\$0	\$0	\$0	\$0	0%
Utilities	\$0	\$0	\$0	\$0	\$0	0%
Transfer & Op. Costs	\$0	\$0	\$33,898	\$33,898	\$33,990	0%
Total Operating Expense	\$300,477	\$258,061	\$398,943	\$400,132	\$447,775	12%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Capital Equipment	\$0	\$0	\$0	\$0	\$0	0%
Capital Improvement	\$38,259	\$60,318	\$148,000	\$165,000	\$142,000	-14%
Total Capital Expense	\$38,259	\$60,318	\$148,000	\$165,000	\$142,000	-14%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Depreciation Expense	\$0	\$100	\$57,500	\$57,500	\$57,500	0%

Change in Fund Balance	\$150,419	\$118,264	\$(149,443)	\$(203,122)	\$(166,275)	-19%
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Trash, Recycle and Composting Utility Fund

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Taxes	\$0	\$0	\$0	\$0	\$0	0%
Charges for Service	\$286,178	\$349,134	\$345,000	\$350,000	\$365,000	4%
Interest	\$0	\$0	\$0	\$500	\$0	-100%
Miscellaneous	\$0	\$0	\$0	\$0	\$0	0%
Grants	\$0	\$0	\$0	\$0	\$0	0%
Internal Transfers	\$0	\$0	\$0	\$0	\$0	0%
Total Revenue	\$286,178	\$349,134	\$345,000	\$350,500	\$365,000	4%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Personnel	\$0	\$0	\$0	\$0	\$0	0%
Supplies & Expenses	\$280,915	\$314,020	\$330,089	\$352,089	\$355,000	1%
Services & Charges	\$11,248	\$5,630	\$5,600	\$8,900	\$6,500	-27%
Staff Development	\$0	\$0	\$0	\$0	\$0	0%
Utilities	\$0	\$0	\$0	\$0	\$0	0%
Transfer & Op. Costs	\$0	\$0	\$0	\$0	\$0	0%
Total Expense	\$292,163	\$319,651	\$335,689	\$360,989	\$361,528	0%

Change in Fund Balance	\$(5,985)	\$29,484	\$9,311	\$(10,489)	\$3,472	-133%
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Conservation Trust Fund

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Taxes	\$65,002	\$63,897	\$58,000	\$58,000	\$60,000	3%
Charges for Service	\$0	\$0	\$0	\$0	\$0	0%
Interest	\$0	\$0	\$0	\$0	\$0	0%
Miscellaneous	\$225,000	\$32,467	\$0	\$0	\$0	0%
Grants	\$0	\$0	\$0	\$0	\$0	0%
Internal Transfers	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$290,002	\$96,364	\$58,000	\$58,000	\$60,000	3%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Personnel	\$0	\$0	\$0	\$0	\$0	0%
Supplies & Expenses	\$0	\$820	\$2,000	\$5,000	\$0	-100%
Services & Charges	\$275,137	\$139,803	\$31,000	\$566,000	\$103,000	-100%
Staff Development	\$0	\$0	\$0	\$0	\$0	0%
Utilities	\$0	\$0	\$0	\$0	\$0	0%
Transfer & Op. Costs	\$0	\$0	\$0	\$0	\$0	0%
Total Expense	\$275,137	\$140,623	\$33,000	\$571,000	\$103,000	-82%

Change in Fund Balance	\$14,865	\$(44,259)	\$25,000	\$(513,000)	\$(43,000)	-92%
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Open Space Fund

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Taxes	\$172,847	\$237,428	\$220,000	\$175,000	\$240,000	72%
Charges for Service	\$0	\$0	\$0	\$0	\$0	0%
Interest	\$0	\$0	\$1,500	\$1,500	\$1,500	0%
Miscellaneous	\$0	\$0	\$0	\$0	\$0	0%
Grants	\$0	\$0	\$0	\$0	\$0	0%
Internal Transfers	\$0	\$0	\$0	\$0	\$0	0%
Total Revenue	\$172,847	\$237,428	\$221,500	\$176,500	\$241,500	73%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Personnel	\$0	\$0	\$25,000	\$25,000	\$25,000	0%
Supplies & Expenses	\$0	\$0	\$67,000	\$67,000	\$74,000	11%
Services & Charges	\$44,435	\$5,667	\$13,000	\$25,000	\$15,000	-40%
Staff Development	\$0	\$0	\$0	\$0	\$0	0%
Utilities	\$10,521	\$17,235	\$33,800	\$35,800	\$35,000	-2%
Transfer & Op. Costs	\$0	\$0	\$0	\$0	\$0	0%
Total Operating Expense	\$55,956	\$22,902	\$138,800	\$152,800	\$149,700	-2%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Capital Equipment	\$75	\$2,287	\$10,500	\$10,000	\$26,000	160%
Capital Improvement	\$1,419	\$71,067	\$198,000	\$170,000	\$326,000	92%
Total Capital Expense	\$1,494	\$73,354	\$208,500	\$180,000	\$352,600	96%

Change in Fund Balance	\$115,398	\$141,172	\$(125,800)	\$(156,300)	\$(260,800)	67%
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Fire Pension Fund

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Taxes	\$0	\$0	\$0	\$0	\$0	0%
Charges for Service	\$0	\$0	\$0	\$0	\$0	0%
Interest	\$38	\$8	\$0	\$1,000	\$1,000	0%
Miscellaneous	\$0	\$0	\$30,870	\$30,870	\$30,870	0%
Grants	\$0	\$0	\$0	\$0	\$0	0%
Internal Transfers	\$34,300	\$34,300	\$37,500	\$37,500	\$37,500	0%
Total Revenue	\$34,338	\$34,308	\$69,370	\$69,370	\$69,370	0%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Personnel	\$52,658	\$51,668	\$46,629	\$56,400	\$45,728	-19%
Supplies & Expenses	\$0	\$0	\$0	\$0	\$0	0%
Services & Charges	\$0	\$0	\$5,000	\$4,500	\$8,000	78%
Staff Development	\$0	\$0	\$0	\$0	\$0	0%
Utilities	\$0	\$0	\$0	\$0	\$0	0%
Transfer & Op. Costs	\$0	\$0	\$0	\$0	\$0	0%
Total Expense	\$52,658	\$51,668	\$51,629	\$60,900	\$53,728	-12%

Change in Fund Balance	\$(18,319)	\$(17,360)	\$16,741	\$8,470	\$15,642	85%
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Capital Improvement Fund

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Taxes	\$0	\$0	\$0	\$0	\$0	0%
Charges for Service	\$0	\$0	\$0	\$0	\$0	0%
Interest	\$0	\$0	\$0	\$0	\$0	0%
Miscellaneous	\$230,830	\$0	\$0	\$0	\$0	0%
Grants	\$141,027	\$61,651	\$0	\$0	\$0	0%
Internal Transfers	\$2,000,000	\$578,105	\$4,100,000	\$4,100,000	\$1,000,000	-76%
Total Revenue	\$2,371,857	\$639,756	\$4,100,000	\$4,100,000	\$1,000,000	-76%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Personnel	\$0	\$0	\$0	\$0	\$0	0%
Supplies & Expenses	\$0	\$0	\$0	\$0	\$0	0%
Services & Charges	\$902,725	\$1,467,862	\$653,807	\$1,030,570	\$0	-100%
Staff Development	\$0	\$0	\$0	\$0	\$0	0%
Utilities	\$0	\$0	\$0	\$0	\$0	0%
Transfer & Op. Costs	\$852,772	\$4,319,607	\$2,500,000	\$2,542,630	\$1,110,000	-56%
Total Expense	\$1,755,497	\$5,787,469	\$3,153,200	\$3,573,200	\$1,110,000	-69%

Change in Fund Balance	\$616,360	\$(5,147,713)	\$946,193	\$526,800	\$(110,000)	-121%
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Capital Equipment Fund

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Taxes	\$0	\$0	\$0	\$0	\$0	0%
Charges for Service	\$0	\$0	\$0	\$0	\$0	0%
Interest	\$0	\$0	\$0	\$0	\$0	0%
Miscellaneous	\$0	\$0	\$0	\$0	\$0	0%
Grants	\$106,523	\$37,282	\$0	\$0	\$0	0%
Internal Transfers	\$542,400	\$127,400	\$230,000	\$230,000	\$50,000	-78%
Total Revenue	\$648,923	\$164,682	\$230,000	\$230,000	\$50,000	-78%

Category	2021 Actual	2022 Actual	2023 Projected	2023 Budget	2024 Proposed Budget	Change In Budget
Personnel	\$0	\$0	\$0	\$0	\$0	0%
Supplies & Expenses	\$660,786	\$517,175	\$120,048	\$201,900	\$1,198,900	494%
Services & Charges	\$0	\$0	\$0	\$0	\$0	0%
Staff Development	\$0	\$0	\$0	\$0	\$0	0%
Utilities	\$0	\$0	\$0	\$0	\$0	0%
Transfer & Op. Costs	\$0	\$0	\$0	\$0	\$0	0%
Total Expense	\$660,786	\$517,175	\$120,048	\$201,900	\$1,198,000	494%

Change in Fund Balance	\$(11,863)	\$(352,493)	\$109,952	\$28,100	\$(1,148,900)	-100%
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Organization Structure Tab

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MEMORANDUM

TO: CITY COUNCIL
FROM: DAN MAPLES
SUBJECT: 2024 PERSONNEL CHANGES
DATE: 12/05/23

The 2024 Proposed Budget includes a few changes to our organizational structure but no changes to the number of full-time staff. Below is a list of changes being proposed through the 2024 Budget. All staff salaries and benefits have been estimated and included within the proposed budget. All positions can be found on the DRAFT Organizational Chart and Compensation Plan included within the 2024 Budget.

Full-Time

- Removed Co-Responder Position- Police Department.
- Added Mental Health Clinician Position- Community Development.

Part-Time (as needed)

- Added Part Time Customer Service Tech.- City Clerk.
- Added Part Time Neighborhood Compliance Officer
- Added two (2) Part Time Facility Assistant

City of Edgewater

Revised 12/5/23- 2024 Budget

DRAFT COMPENSATION PLAN

	P=Permanent Full-Time PT=Part-Time; Temp=Temporary	# In Position		Pay Range (2023)		Pay Range (01/01/2023)	
		2023	2024	Minimum	Maximum	Minimum	Maximum
City Manager							
City Manager	P	1	1	\$143,330	\$175,181	\$143,220	\$207,669
Deputy City Manager	P	1	1	\$118,000	\$144,222	\$130,200	\$188,790
Subtotal City Manager		2	2				
City Clerks Office							
City Clerk	P	1	1	\$80,356	\$98,212	\$82,528	\$115,539
Municipal Court Administrator	P	1	1	\$74,619	\$91,199	\$68,205	\$95,487
PT Deputy City Clerk	PT	1	1	\$19.35/ Hr	23.65/ Hr.	\$22.87/Hr	\$30.88/ Hr.
PT Customer Service Technician	PT	3	1	\$19.35/ Hr	23.65/ Hr.	\$22.87/ Hr	\$30.88/ Hr.
PT Deputy Court Clerk	PT	1	1	\$19.35/ Hr	23.65/ Hr.	\$22.87/ Hr	\$30.88/ Hr.
City Clerks Office		7	7				
Finance Department							
Finance Director	P	1	1	\$113,541	\$138,771	\$107,603	\$156,025
Accounting Manager	P	1	1	\$88,698	\$108,408	\$75,026	\$105,036
Finance Assistant	P	1	1	\$44,427	\$54,299	\$48,514	\$59,294
Finance Department		3	3				
Human Resources Department							
Human Resource Director	P	1	1	\$71,023	\$86,805	\$99,589	\$139,803
Human Resources Department		1	1				
Police Department							
Police Chief	P	1	1	\$125,327	\$206,666	\$118,364	\$171,627
Police Commander	P	1	1	\$108,069	\$165,620	\$107,603	\$156,025
Police Sergeant	P	4	4	\$93,188	\$124,881	\$100,908	\$125,008
Police Officer	P	14	14	\$67,600	\$99,877	\$69,368	\$100,908
Neighborhood Police Officer	P	1	1	\$67,600	\$99,877	\$69,368	\$100,908
PT Sworn Police Officer	Temp/PT	2	2	\$21.84/ Hr	\$43.68/ Hr	\$21.84/ Hr	\$43.68/ Hr
Subtotal Police (Sworn)		23	23				
Police Administrative Manager	P	0	1			\$57,567	\$77,716
Police Records Clerk	P	2	1	\$44,427	\$54,299	\$52,334	\$70,651
Assistant Police Records Clerk	P	1	1	\$41,255	\$50,422	\$47,576	\$64,228
Property & Evidence Technician	P	1	1	\$47,843	\$58,474	\$52,334	\$70,651
Community Service Officer	P	1	1	\$54,129	\$66,158	\$57,567	\$77,716
Co-Responder	P	1	0	\$61,243	\$74,852		
Subtotal Police (Non-Sworn)		6	5				
Subtotal Police (Sworn and Non-Sworn)		29	28				

COMPENSATION PLAN

	P=Permanent Full-Time PT=Part-Time; Temp=Temporary	#In Position		Pay Range (01/01/2023)		Pay Range (01/01/2023)	
		2023	2024	Minimum	Maximum	Minimum	Maximum
Community Services Department							
Community Services Director	P	1	1	\$90,914	\$111,119	\$107,603	\$156,025
Utility Specialist	P	1	1	\$42,286	\$51,682	\$52,334	\$70,651
Public Works Supervisor	P	1	1	\$76,484	\$93,480	\$75,026	\$105,036
Public Works Equipment Operator	P	1	1	\$51,522	\$62,970	\$62,005	\$86,806
Senior Public Works Maintenance Worker	P	2	0	\$47,843	\$58,474	\$57,567	\$77,716
Public Works Maintenance Worker	P	0	2			\$52,334	\$70,651
Public Works Maintenance Worker	Temp/Seasonal	1	1	\$20.31/ Hr.	\$24.84/ Hr.	\$22.87/ Hr.	\$30.88/ Hr.
Operator I	Temp/Seasonal	1	1	\$19.00/ Hr.	\$20.40/ Hr.	\$19.00/ Hr.	\$20.40/ Hr.
PT Construction Manager	PT	1	1	\$60.00/ Hr.	\$95.00/ Hr.	\$39.68/ Hr.	\$95.00/ Hr.
Subtotal Community Services		9	9				

Communications and Events Department							
Communications and Events Director	P	1	1	\$76,484	\$93,480	\$82,528	\$115,539
Communications and Events Coordinator	P	1	1	\$55,482	\$67,812	\$57,567	\$77,716
PT Events & Senior Activities Ast.	PT	1	1	\$19.00/ Hr.	\$22.51/ Hr.	\$22.87/ Hr.	\$30.88/ Hr.
Subtotal Communications and Events		2	2				

Community Development Department							
Community Development Director	P	1	0	\$95,517	\$116,744		
Community Development Manager	P	1	1	\$51,522	\$62,970	\$62,005	\$86,806
Code Enforcement	P	1	1	\$54,129	\$66,158	\$57,567	\$77,716
Sustainability Coordinator	P	1	1	\$80,356	\$98,212	\$68,205	\$95,487
Mental Health Clinician	P	0	1			\$75,026	\$105,036
Neighborhood Compliance Officer	PT	0	1			\$22.87/ Hr.	\$30.88/ Hr.
Subtotal Community Development		5	5				

Parks & Recreation Department							
Parks and Recreation Director	P	1	1	\$76,484	\$93,480	\$99,589	\$139,803
Parks & Facilities Maintenance Manager	P	1	1	\$56,870	\$69,508	\$62,005	\$86,806
Recreation Coordinator	P	2	2	\$55,482	\$67,812	\$57,567	\$77,716
Parks Assistant	Temp/Seasonal	2	2	\$19.02/ Hr.	\$21.65/ Hr.	\$20.79/ Hr.	\$28.07/ Hr.
Facility Attendant	PT	1	1	\$30/ Hour		\$30/ Hour	
Scorekeeper	Temp/Seasonal	1	1	\$19.02/ Hr.	\$22.51/ Hr.	\$20.79/ Hr.	\$28.07/ Hr.
PT Arborist	PT	1	1	\$24.77/ Hr.	\$30.27/ Hr.	\$25.16/ Hr.	\$33.97/ Hr.
PT Program Assistant	PT	4	4	\$19.02/ Hr.	\$22.51/ Hr.	\$20.79/ Hr.	\$28.07/ Hr.
PT Sports Referee	PT	6	6	\$25/ Hour	\$40/ Hour	\$25/ Hour	\$40/ Hour
Parks & Recreation Department		19	19				

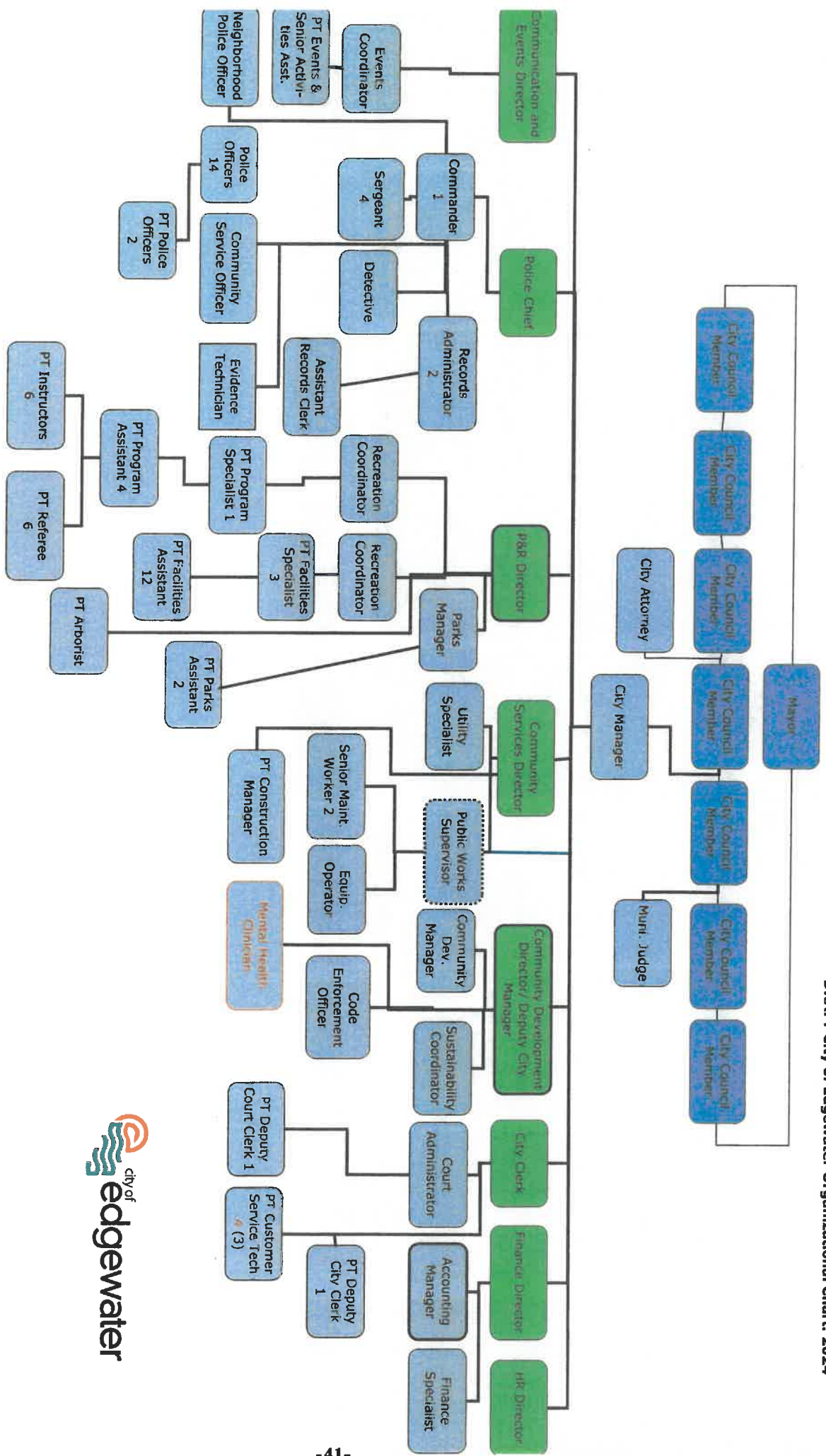
COMPENSATION PLAN

Parks & Recreation Department (Cont)	P=Permanent Full-Time PT=Part-Time; Temp=Temporary	# In Position		Pay Range (01/01/2023)		Pay Range (01/01/2023)	
		2023	2024	Minimum	Maximum	Minimum	Maximum
PT Facility Specialist	PT	5	5	\$20.36/ Hr	\$24.84/ Hr.	\$22.87/ Hr	\$30.88/ Hr.
PT Facility Assistant	PT	10	12	\$19.02/ Hr.	\$22.51/ Hr.	\$20.79/ Hr.	\$28.07/ Hr.
PT Instructors	PT	6	6			\$20/ Hr.	\$35/ Hr.
PT Program Specialist	PT	0	1			\$22.87/ Hr.	\$30.88/ Hr.
Subtotal Parks & Recreation		42	43				

Full-Time	52	52
Part-Time	41	45
Temporary/Seasonal	7	7
Total Employees	100	104

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DRAFT City of Edgewater Organizational Chart: 2024



Communication & Events Department	Web Site Vendor Comm. Vendor
Police Department	Victim Advocates Co-Responder
Parks and Recreation Department	Parks Maint. Park Water Plan
Community Services Department	Traffic Engineer City Engineer Water Sewer Maint. Trash/ Recycle/ Compost Hauler
Community Development Department	Building Inspection Plan Consultants Homeless Navigator Housing Navigator
Finance Department	Audit Services Finance Consultant
City Manager's Department	
HR Department	HR Consultant
City Clerk Department	Translator Services Judge Services Defendant Services



General Fund Budget Summary Tab

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City of Edgewater
2024 Proposed Budget

GENERAL FUND - EXECUTIVE SUMMARY

Revenue Category	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Proposed Budget	Change in Budget
Taxes	\$8,713,826	\$8,640,716	\$9,114,601	\$9,420,579	\$9,632,678	6%
City Sales & Use Tax	6599000	6631673	6951577	7,236,256.53	7368671.62	6%
Non-City Sales Tax	791237	859515.85	873524	1,096,822.91	943405.92	8%
City Permit Use Tax	394653	150519.43	300000	140,000.00	300000	0%
State Retail Marijuana Tax	336191.65	293266.62	300000	290,000.00	291000	-3%
Motor Vehicle Sales Tax	327835.84	378553.73	340000	320,000.00	370600	9%
Cigarette Taxes	13435.84	10139.57	12000	10,500.00	12000	0%
Franchise Taxes	152741.83	162321.54	170000	160,000.00	170000	0%
Severance Tax	0	0	500	0	0	0%
Penalty & Int on Del Tax	15040	11910	12000	13,000.00	15000	25%
Highway Users Tax	48275	102966.74	120000	112,000.00	120000	0%
Road and Bridge Tax	35416	39850	35000	42,000.00	42000	20%
Charges for Service (Fees)	\$690,330	\$477,712	\$677,426	\$620,126	\$1,149,924	70%
Water & Sewer Franchise Fees	0	0	24278	24278	75720	212%
Pawn Shop Fees	4148	1797	5000	5000	5000	0%
Business Licenses	47819	45968.73	50000	42,000.00	50000	0%
Liquor License Fees	7133	5758.5	5200	5000	5200	0%
Building Permits	289690	135022.92	220000	120,000.00	220000	0%
disposable bag	0	0	0	0	20,000	
Right-of-Way Permit Fees	35850	43659.34	38000	32,000.00	38500	1%
GP Motor Veh Reg License Fee	0	0	15000	0	15000	0%
Court Costs	4370	1850	5000	2,500.00	4500	-10%
Sex Offender Registration Fee	255	150	250	150	150	-40%
Parks and Rec Fees	96120	139052.6	160000	250,000.00	270000	69%
Court Surcharges	2519	1393	5000	2,500.00	2300	-54%
Plan Check Dev Fees	160590.6	83867.65	70000	45,000.00	72000	3%
Dog License Fees	0	0	0	0	0	0%
Rental Income	0	0	0	12,000	72,000	100%
Utility Admin Fee	0	0	54698	54698	267,554	389%
Court Fines Forfeits	41834.98	19192.07	25000	25,000.00	32000	28%
Interest	\$664	\$1,988	\$10,000	\$2,500	\$3,000	-70%
Interest on Deposits	663.72	1988	10000	2,500.00	3000	-70%
Misc.	\$163,628	\$121,035	\$61,000	\$65,835	\$69,300	14%
Other Misc. Revenue	128454.8	104448.61	60000	60,000.00	60000	0%
Mineral Lease-State of CO	0	0	0	0	800	0%
Donations-Rec Fee Scholarship	0	124	0	0	0	0%
Police & Fire Reports	1171.77	710	1000	500	500	-50%
Sale of Assets	34,001	15,752	0	5,335	8,000	100%
Grants	\$679,791	\$906,713	\$210,000	\$5,000	\$8,000	-96%
CDOT Grants-Seat Belt & LEAF	7298.95	184.2	5000	0	0	-100%
POST Grant	0	5619.85	5000	5000	0	-100%
Other City Grants	672492	900908.53	200000	0	8000	-96%
Internal Transfers	\$0	\$0	\$330,208	\$330,208	\$572,783	73%
Transfer From Open Space Fund	0	0	25000	25000	25000	0%
From Era Admin Fee	0	0	25000	25000	26000	4%
Utility Operating Split	0	0	57830	57830	70425	22%
Utility Operating Salaries	0	0	155378	155378	384358.1355	147%
Open Space- Fitness Center	0	0	67000	67000	67000	0%
Total Revenue	\$10,248,238	\$10,148,163	\$10,403,235	\$10,444,248	\$11,435,684	10%

Expenditure Category	2021 Actual	2022 Actual	2023 Budget	2023 Proposed EOY	2024 Proposed Budget	Change in Budget
Mayor & Council	\$44,984	96,662.61	135,927.00	135,120.00	143,698.00	6%
City Clerk	\$338,392	\$290,866	\$362,536	\$358,088	\$350,924	-3%
City Clerk	\$211,045	158,008.99	204,926.00	192,349.00	155,265.10	-24%
Court	\$127,346	132,856.63	157,610.00	165,739.00	195,658.81	24%
Police	\$2,598,006	2,759,285.54	3,239,033.00	2,986,663.00	3,578,504.25	10%
City Attorney	\$191,903	191,233.33	240,000.00	215,000.00	220,000.00	-8%
Community Services	\$893,448	\$726,090	\$938,774	\$625,102	\$918,963	-2%
Community Services	\$461,243	236,051.44	212,901.00	182,572.65	363,678.16	71%
Public Works	432,205.41	490,038.36	725,873.00	442,528.95	555,284.54	-24%
Parks & Recreation	1,136,632.92	1,211,555.80	1,391,537.00	1,439,924.00	1,402,705.17	1%
Parks & Recreation	\$312,467	331,129.61	469,091.00	498,264.00	605,463.67	29%
Buildings	695,165.81	652,787.10	653,500.00	639,100.00	480,900.00	-26%
Fitness	128,999.93	227,639.09	268,946.00	302,560.00	316,341.50	18%
Finance Department	\$286,117	\$463,384	\$586,046	439,128.72	453,749.42	-23%
Communication & Events	\$132,266	\$257,807	\$310,737	303,709.93	350,284.74	13%
Community Development	\$451,627	\$589,476	\$980,846	788,596.00	912,828.43	-7%
HR Department	\$0	\$0	\$0	-	391,424.71	100%
City Manager	\$179,738	\$202,568	\$246,148	245,700.00	402,095.82	63%
Non- Departmental	\$1,545,269	\$220,556	\$1,311,500	3,803,900.00	2,240,383.00	71%
Total Operating Expense	\$7,798,382	\$7,009,483	\$9,743,084	\$11,340,931	\$11,365,560	17%

Non-Operating Expense	2021 Actual	2022 Actual	2023 Budget	2023 Proposed EOY	2024 Proposed Budget	Change in Budget
Capital Improvement Transfer	2,000,000.00	578,105.00	4,100,000.00	4,100,000	1,000,000	-76%
Capital Equipment Transfer	542,400.00	127,400.00	230,000.00	230,000	50,000	-78%

Capital Expense	2021 Actual	2022 Actual	2023 Budget	2023 Proposed EOY	2024 Proposed Budget	Change in Budget
Capital Equipment	660,786.36	517,174.53	201,900.00	120,047.61	1,198,900.00	
Capital Improvement	1,755,497.31	5,787,468.90	3,573,200.00	3,153,807.19	1,110,000.00	

Change in Fund Balance	-92,544	2,433,175	-3,669,849	-5,226,683	-979,876	-73%
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Personnel	4,129,140.86	4,562,148.19	5,899,984.00	5,177,504.12	6,385,435.50
Supplies & Equipment	251,520	364,001	273,800	240,652	362,200
Services & Charges	1,715,771	1,760,156	2,252,300	1,947,879	2,325,542
Staff Development	47,358	87,172	129,300	122,635	181,400
Utilities	223,322	206,226	193,800	246,600	190,000
Transfer & Op. Costs	3,973,669	735,285	5,323,900	7,935,661	2,970,983

Mayor, Council & Boards

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Expected EOY	Future year Estimated budget	In Budget
Personnel	35,898	42,673	35,827	22,554	31,500	37,448	5%
Salaries-Mayor/Council	30,800	25,960	32,400	18,200	28,000	32,000	-1%
Salaries-Council	0	8,800	0	0	0	0	0%
FICA Taxes	1,910	1,885	2,009	1,128	0	1,984	-1%
Medicare Taxes	447	525	470	264	0	464	-1%
Workmans Compensation	465	411	448	102	0	500	12%
Staff Recognition	2,277	5,092	500	2,860	3,500	2,500	400%
Supplies & Expenses	1,932	5,754	3,500	695	3,120	4,250	21%
Office Supplies	0	0	0	14	20	0	0%
Other Supplies	119	2,068	500	197	400	500	0%
Food and Beverage	1,012	1,454	2,000	305	2,000	3,000	50%
Flowers and Cards	735	327	1,000	179	700	750	-25%
Misc Expense	66	1,905	0	0	0	0	0%
Services & Charges	102	12,322	11,500	28,730	32,000	50,000	335%
NSF Check Clearing Account	0	0	0	-70	0	0	0%
Auditing	0	0	0	3,390	5,000	5,000	100%
Contract Services	0	10,365	10,000	13,313	15,000	25,000	150%
Translation Services	0	0	0	0	0	8,000	0%
IT - Computers and Software	102	1,957	1,500	12,097	12,000	12,000	700%
Staff Development	5,453	24,575	16,500	10,071	15,500	18,500	12%
Memberships and Registrations	4,728	14,654	10,000	7,850	8,000	10,000	0%
CML Conference Expense	325	9,056	6,000	0	5,000	6,000	0%
Meeting Expense	400	865	500	2,221	2,500	2,500	400%
Utilities	0	0	0	0	0	0	0%
Transfers & Op. Costs	1,600	11,339	68,600	29,578	53,000	33,500	-51%
Community Contributions	1,600	6,239	10,000	6,900	8,000	5,000	-50%
HARP Board	0	0	15,000	6,451	10,000	20,000	33%
Sustainability Board	0	5,100	43,600	16,227	35,000	8,500	-81%
Total Expenses	44,984	96,663	135,927	91,627	135,120	143,698	6%

City Clerk

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Expected EOY	Future year Estimated budget	in Budget
Personnel	173,995.54	136,247.60	170,926.00	89,448.63	161,899.00	129,565.10	-24%
Salaries-Full Time Clerk	76,716.12	73,457.43	87,103.00	53,152.96	87,103.00	88,304.00	1%
Salaries-FT Hourly	47,653.12	31,015.54	47,565.00	27,758.00	35,000.00	-	-100%
Salaries-PT Hourly	0	1,086.32	0	1,566.64	3,000.00	4,000.00	100%
Salaries-Overtime	376.73	217.05	500	0.68	500.00	500.00	0%
FICA Taxes	7,734.29	6,558.18	8,349.00	5,018.30	8,349.00	5,722.85	-31%
Medicare Taxes	1,808.79	1,503.37	1,953.00	1,173.66	2,700.00	1,338.41	-31%
Workmans Compensation	412	375	409	59	200	400	-2%
Health	27,758	16,423	17,080	0	17,080	19,866	16%
Dental Ins	2,614	835	1,002	573	1,002	1,136	13%
Vision Ins	703	322	348	147	348	378	9%
Life Insurance	712	192	661	0	661	412	-38%
Long Term Disability Insurance	21	0	674	0	674	444	-34%
Employee Pension	7,485	4,262	5,282	0	5,282	7,064	34%
Supplies & Expenses	12,127	5,003	8,500	5,164	10,000	10,500	24%
Office Supplies	10,395	4,809	5,000	3,366	5,000	2,000	-60%
Other Operating Supplies	366	194	0	0	0	1,000	100%
Accounting Supplies	1,366	0	0	0	0	0	0%
General Food/Snacks/Beverage	0	0	0	0	0	3,000	100%
General Flowers/Gifts	0	0	0	0	0	1,000	100%
Election Supplies	0	0	3,500	1,798	5,000	3,500	0%
Services & Charges	15,318	12,064	15,500	7,076	12,500	8,200	-47%
Printing	434	0	0	0	0	0	0%
Codification	4,401	3,137	8,000	2,795	4,000	4,000	-50%
Legal Publications	1,481	970	1,500	1,105	2,000	1,500	0%
Office Machine Maintenance	2,031	1,445	3,000	1,183	2,500	0	-100%
Postage	504	335	1,000	-5	1,000	0	-100%
Bank Charges	0	60	0	0	0	0	0%
Contract Services	2,717	5,097	2,000	1,997	3,000	2,700	35%
Website Supp/Maint/Hosting	3,750	1,020	0	0	0	0	0%
Staff Development	9,412	4,694	9,500	5,108	7,450	6,500	-32%
Memberships and Registrations	1,680	1,172	1,000	137	800	1,000	0%
Training & Education	7,192	2,882	8,000	4,398	6,000	5,000	-38%
Meeting Expense	540	640	500	572	650	500	0%
Utilities	193	0	500	0	500	500	0%
Gas/Oil: Staff Car	193	0	500	0	500	500	0%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Expense	211,045	158,009	204,926	106,796	192,349	155,265	-24%

Court

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Estimated EOY	Future year Estimated budget	in Budget
Pesonnell	88,433	87,661	101,210	60,383	112,739	141,259	40%
Salaries (Full Time)	70,120	66,725	80,099	48,879	80,099	82,015	2%
Full Time Support Staff	0	0	0	0	0	0	0%
SALARIES-FT HOURLY (SPLIT)	0	3,843	0	0	0	0	0%
Salaries--Non-Sworn	0	0	0	0	0	0	0%
Salaries-PT Hourly	0	0	0	7,563	13,000	34,000	100%
Overtime	0	0	0	0	0	0	0%
FICA Taxes	4,348	4,310	4,966	3,023	3,600	7,193	45%
Medicare Taxes	1,017	1,008	1,161	707	1,400	1,682	45%
Workmans Compensation	237	219	238	35	200	240	1%
Unemployment Tax	0	0	0	0	0	0	0%
Health Ins	7,601	7,946	8,443	0	8,443	9,662	14%
Health Ins. Reserve	0	0	0	0	0	0	0%
Dental Insurance	482	420	504	136	350	574	14%
Vision Ins	164	136	352	41	200	176	-50%
Life ins	259	172	393	0	393	387	-2%
Long Term Disability Insurance	0	0	248	0	248	408	65%
Employee Pension	4,207	2,882	4,806	0	4,806	4,921	2%
Supplies & Expenses	610	1,471	2,000	1,405	2,000	2,000	0%
Other Operating Supplies	610	1,471	2,000	1,405	2,000	2,000	0%
Services & Charges	36,058	39,080	43,800	26,093	41,000	43,600	0%
Other Contracted Services	10,873	15,080	17,000	12,093	17,000	17,000	0%
Court Interpreter	335	0	600	0	0	600	0%
Judge Services	24,850	24,000	26,000	14,000	24,000	26,000	0%
Postage	0	0	200	0	0	0	-100%
Staff Development	2,114	4,292	10,000	4,728	10,000	8,000	-20%
Training Supplies	2,114	4,292	10,000	4,728	10,000	0	-100%
Training and Education	0	0	0	0	0	3,000	100%
Tuition	0	0	0	0	0	5,000	100%
Utilities	132	352	300	0	0	500	67%
Gas,Oil:Comm Serv. Vehicle	132	352	300	0	0	500	67%
Transfer & Op. Costs	0	0	300	0	0	300	0%
Jury & Witness Fees	0	0	300	0	0	300	0%
Total Expenses	127,346	132,857	157,610	92,608	165,739	195,659	24%

Police

Account Title	2021-21 Prior year 2 Actual	2022-22 Prior year Actual	2023-23 Current year Budget	2023-23 Current year Actual	2023-23 Estimated EOY	2024-24 Future year Estimated budget	Change in Budget
Personnel	2,188,452	2,304,905	2,782,033	1,373,085	2,489,588	3,126,504	12%
Salaries-FT Sworn Staff	1,389,001	1,065,486	1,764,403	109,536	1,050,000	2,105,009	19%
Salaries-FT (Do Not Use)	0	543,842	0	1,103,734	500,000	0	0%
Salaries- FT Non-Sworn Staff	142,528	94,661	238,907	0	200,000	290,450	22%
Salaries-PT HOURLY	41,498	3,100	43,833	0	10,000	18,833	-57%
Salaries-Overtime	141,053	87,278	80,000	86,602	125,000	105,000	31%
FICA Taxes	11,435	10,904	9,541	12,226	16,000	18,008	89%
Medicare Taxes	24,854	26,010	28,294	18,650	25,000	34,734	23%
Workmans Compensation	74,496	70,585	76,906	18,989	30,000	0	-100%
Health Ins	156,254	190,346	233,347	0	233,347	242,009	4%
Dental Ins	20,591	20,567	25,361	7,086	22,000	31,125	23%
Vision Ins	5,468	5,080	6,946	1,871	6,000	7,270	5%
Life Ins	1,755	1,170	1,742	0	1,742	574	-67%
Long Term Disability Insurance	65	43	454	0	200	1,440	217%
Employee Pension	9,264	6,391	10,585	0	10,585	16,501	56%
Police Pension	116,392	127,206	197,714	0	197,714	231,551	17%
Death and Disability	37,186	25,934	40,000	0	40,000	0	-100%
Police Uniforms & Clothing	16,611	26,302	24,000	14,391	22,000	24,000	0%
Supplies & Expenses	59,031	51,531	41,000	24,972	43,750	55,000	34%
Other Oper & Evidence Supplies	3,760	3,714	4,000	4,449	5,000	4,000	0%
Office Supplies	10,963	9,016	8,500	4,990	7,000	8,500	0%
Small Items of Equipment	16,940	12,352	10,000	10,349	10,500	15,000	50%
Crime Prevention Supplies	0	0	500	0	500	1,500	200%
Chemical/Med Supplies/Testing	1,158	472	1,000	391	750	1,000	0%
Fire Arm Supplies	0	3,042	0	0	0	0	0%
Equipment	13,669	18,458	12,000	2,700	15,000	20,000	67%
Investigative Expenses	12,542	4,476	5,000	2,093	5,000	5,000	0%
Services & Charges	304,607	340,029	358,500	250,106	369,700	319,500	-11%
Printing	3,382	905	1,500	259	1,000	0	-100%
Memberships and Registrations	2,419	1,739	2,000	1,042	2,000	2,000	0%
Meeting Expense	8,149	3,582	2,000	1,205	2,000	2,000	0%
Other Contract Services	208,392	239,368	260,000	159,930	225,000	220,000	-15%
Telephone	17,829	15,421	15,000	7,354	15,000	15,000	0%
Medical/Vet Services	17,157	25,511	20,000	15,015	25,000	20,000	0%
Consulting Services	0	116	2,500	0	2,500	0	-100%
Office Machine Maintenance	1,329	963	800	584	900	800	0%
Postage	125	88	0	97	100	0	0%
Motor Vehicle Repair/Maint	286	435	0	0	0	0	0%
Motor Vehicle Maint/Repair	24,698	34,621	20,000	48,253	60,000	25,000	25%
Vehicles in Tow	1,319	226	1,200	660	1,200	1,200	0%
Machinery & Equip Repair	386	607	0	0	0	0	0%
Hospital/Medical Services	0	91	1,000	1,917	2,500	1,000	0%
Victim Assistance	15,049	12,450	27,500	13,791	27,500	27,500	0%
Fact Team	4,087	3,908	5,000	0	5,000	5,000	0%
Staff Development	14,319	18,684	32,500	21,227	38,625	47,500	46%
Employee Wellness	395	819	10,000	602	10,000	20,000	100%
Training	10,347	16,145	20,000	10,499	18,000	25,000	25%
Tuition and Books	2,078	200	500	0	500	500	0%
Shooting Range	1,500	1,520	2,000	10,125	10,125	2,000	0%
Utilities	31,597	44,137	25,000	23,545	45,000	30,000	20%
Gas & Oil	31,597	44,137	25,000	23,545	45,000	30,000	20%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Expense	2,598,006	2,759,286	3,239,033	1,692,935	2,986,663	3,578,504	10%

City Attorney

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Estimated EOY	Future year Estimated budget	in Budget
Personnel	0	0	0	0	0	0	0%
Supplies & Expenses	0	0	0	0	0	0	0%
Services & Charges	191,903	191,233	240,000	132,777	215,000	220,000	-8%
Legal -General Services	73,555	87,766	95,000	64,252	95,000	95,000	0%
Legal-City Council	75,730	64,733	70,000	39,371	65,000	65,000	-7%
Legal-Boards & Commissions	12,581	12,192	40,000	6,663	15,000	25,000	-38%
Legal-Other Services	540	500	10,000	0	5,000	10,000	0%
Legal-Court	29,497	26,042	25,000	22,491	35,000	25,000	0%
Staff Development	0	0	0	0	0	0	0%
Utilities	0	0	0	0	0	0	0%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Expenses	191,903	191,233	240,000	132,777	215,000	220,000	-8%

Public Works

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Estimated EOY	Future year Estimated budget	in Budget
Personnel	275,874	289,019	559,473	159,276	316,883	397,485	-29%
Salaries-FT PW	0	1,992	0	9,770	10,000		0%
Salaries-FT Hourly	172,781	188,267	437,897	124,024	200,000	267,167	-39%
Salaries-PT Hourly	10,047	16,073	10,000	0	5,000	10,000	0%
Salaries-Overtime	16,646	6,568	20,000	10,062	15,000	17,000	-15%
FICA Taxes	12,393	13,903	14,542	8,928	14,542	17,184	18%
Medicare Taxes	2,898	3,251	3,401	2,088	3,401	4,019	18%
Workmans Compensation	10,246	9,627	10,493	3,015	8,000	8,000	-24%
Health Ins	31,397	33,062	39,196	0	39,196	48,352	23%
Dental Ins	3,096	2,698	3,741	874	3,741	4,181	12%
Vision Ins	867	723	1,031	217	1,031	1,109	8%
Life Ins	703	469	1,152	0	1,152	1,109	-4%
Long Term Disability Insurance	0	0	1,174	0	1,174	1,368	17%
Employee Pension	12,735	10,061	14,346	0	14,346	16,496	15%
Uniforms and Clothing	2,065	2,327	2,500	298	300	1,500	-40%
Supplies & Expenses	94,427	115,084	92,300	52,383	72,296	93,200	1%
Stationery & Forms (Off Sup)	3	0	0	0	0	0	0%
Other Operating Supplies	7,238	8,327	1,500	3,364	3,500	3,500	133%
Motor Vehicle Parts	231	541	2,800	0	100	1,000	-64%
Tires and Tubes	3,581	0	3,000	0	0	3,000	0%
Machinery & Equip Parts	1,483	2,510	3,000	998	1,500	3,000	0%
Consumable Tools	754	839	0	0	0	0	0%
Sign Parts	6,664	16,680	9,000	8,064	9,000	9,000	0%
Traffic Lane Paint Supplies	47,120	43,494	40,000	24,538	30,000	40,000	0%
Sweeper Brooms	1,468	2,364	0	1,196	1,196	2,200	100%
Other Repair & Maint. Supplies	584	1,162	3,000	0	1,000	1,500	-50%
Gravel and Sand	0	3,145	0	0	0	0	0%
Salt-Sand, Snow-Ice Control	25,064	36,022	30,000	14,223	26,000	30,000	0%
Other Building Materials	237	0	0	0	0	0	0%
Services & Charges	58,419	75,960	65,400	28,972	44,300	55,500	-15%
Other Contracted Services	3,275	4,265	12,000	5,860	7,000	10,000	-17%
Motor Vehicle Repair/Maint	5,096	12,447	5,000	3,296	4,500	5,000	0%
Vehicles in Tow	0	741	300	0	100	500	67%
Tire Repair	21	21	0	0		0	0%
Machinery & Equip Repair	3,377	327	4,000	0	0	1,500	-63%
Landfill Charges	3,116	8,625	3,000	2,714	3,500	3,500	17%
Asphalt	36,004	44,007	35,000	15,445	25,000	30,000	-14%
Hospital Services	184	98	500	0	0	0	-100%
Services for 811 Calls	5,093	2,834	3,500	604	2,000	3,000	-14%
Telephone	2,254	2,595	2,100	1,052	2,200	2,000	-5%
Staff Development	465	1,746	1,200	1,075	1,450	1,600	33%
Memberships and Registrations	215	1,396	1,000	422	650	1,000	0%
Meeting Expense	250	289	200	653	800	600	200%
Awards/Incentives	0	62	0	0	0	0	0%
Utilities	3,021	8,230	7,500	1,269	7,600	7,500	0%
Gas & Oil	2,276	7,937	7,500	1,269	7,600	7,500	0%
WATER/SEWER	745	293	0	0	0	0	0%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Expenses	432,205	490,038	725,873	242,974	442,529	555,285	-24%

Buildings

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Estimated EOY	Future year Estimated budget	in Budget
Personnel	330	152	0	0	0	0	0%
Uniform & Clothing	21	152	0	0	0	0	0%
Tool/Truck Allowance	308	0	0	0	0	0	0%
Supplies & Expenses	11,266	8,587	8,000	9,155	10,000	14,500	81%
Other Supplies	606	456	0	98	0	0	0%
Janitorial Supplies	8,574	7,774	8,000	9,058	10,000	10,000	25%
Maintenance Supplies	1,606	49	0	0	0	3,500	100%
Consumable Tools	479	308	0	0	0	1,000	100%
Services & charges	495,190	490,541	506,000	253,205	455,600	316,400	-37%
Other Contracted Services	27,449	16,442	27,000	13,091	15,000	57,000	111%
Prop/Casualty Ins	122,859	132,158	158,000	38,134	158,000	0	-100%
Janitor	52,939	52,614	40,000	24,645	25,000	27,700	-31%
Civic Center	98,637	115,005	93,500	71,505	100,000	58,700	-37%
Old City Hall	3,242	3,636	0	0	0	0	0%
New City Hall	3,900	154	0	0	0	0	0%
20th and Depew	0	0	0	0	0	0	0%
Police Building	985	52	0	0	0	0	0%
Fire Building	0	156	0	0	0	0	0%
Public Works Shop	27,457	36,496	10,000	18,478	21,000	26,000	160%
IT Contracting	93,593	94,772	130,000	70,619	102,500	110,000	-15%
Phone & Internet	43,121	30,782	40,000	14,612	31,000	32,000	-20%
Security and Alarm Monitoring	3,675	8,275	7,500	2,121	3,100	5,000	-33%
Hazardous Material Site	850	0	0	0	0	0	0%
GAS TANK SERVICE/MAINT	16,483	0	0	0	0	0	0%
Staff Development	0	0	0	0	0	0	0%
Utilities	188,380	153,507	139,500	64,923	173,500	150,000	8%
Electric	46,848	37,136	20,000	13,880	51,000	25,000	25%
Water/Sewer	22,436	24,238	22,500	-4,518	22,500	24,000	7%
Gas	25,456	24,164	9,000	25,472	30,000	26,000	189%
Street Lighting/Signal Lights	93,640	67,969	88,000	30,090	70,000	75,000	-15%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Expenses	695,166	652,787	653,500	327,284	639,100	480,900	-26%

Parks & Recreation

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change in Budget
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Estimated EOY	Future year Estimated budget	
Personnel	268,456	266,384	386,291	229,234	441,664	501,514	30%
Salaries-FT	166,735	148,282	203,918	129,139	203,918	294,053	44%
SALARIES - FT HOURLY	0	30,885	62,842	39,264	62,842	0	-100%
Salaries-PT Hourly	37,960	26,583	26,243	40,411	89,000	105,000	300%
Salaries-Overtime	3,046	667	5,000	430	3,000	1,000	-80%
FICA Taxes	12,948	12,838	16,571	12,931	16,571	24,741	49%
Medicare Taxes	3,028	3,003	3,875	3,024	4,200	5,786	49%
Workmans Compensation	13,271	14,412	15,709	2,666	10,000	12,000	-24%
Health Ins	16,052	16,729	26,886	0	26,886	31,020	15%
Dental Ins	2,337	1,340	3,738	1,010	3,738	4,231	13%
Vision Ins	620	538	848	228	848	1,109	31%
Life Ins	1,225	789	1,213	0	1,213	1,236	2%
Long Term Disability Insurance	60	36	1,179	0	1,179	1,368	16%
Employee Pension	9,999	4,695	17,269	0	17,269	18,970	10%
Uniforms and Clothing	1,174	5,587	1,000	130	1,000	1,000	0%
Supplies & Expenses	26,519	51,770	47,500	15,515	33,500	80,850	70%
Recreation/Office Supplies	12	298	0	17	500	0	0%
Other Operating Supplies	11,792	13,628	500	574	0	1,000	100%
Janitorial Supplies	15	0	0	0	0	0	0%
Special Events	483	3,509	0	0	0	0	0%
Block Parties	476	0	0	0	0	0	0%
Adult Programs	490	4,750	5,000	1,762	4,500	3,000	-40%
Youth Programs	1,719	9,883	8,000	8,854	10,000	14,600	83%
Youth Dance Contract	0	0	0	0	0	38,250	100%
Senior Programs	5,269	8,932	4,000	0	3,500	4,000	0%
Forestry Program	6,030	10,225	30,000	4,308	15,000	20,000	-33%
Transportation	232	289	0	0	0	0	0%
Park Maint/Open Space	0	255	0	0	0	0	0%
Services & Charges	14,618	4,774	19,800	7,279	10,500	9,800	-51%
Professional Services-Programs	12,559	2,602	10,000	7,107	8,000	7,800	-22%
Facility Maintenance	0	1,232	0	0	0	0	0%
Telephone	1,535	905	3,000	109	500	500	-83%
Computer/Off Machine Support	23	0	0	0	0	0	0%
Vehicle Maintenance & Repair	0	0	1,500	62	2,000	1,500	0%
Park & Rec/Reimbursed Fees	500	0	0	0	0	0	0%
Printing	0	35	5,300	0	0	0	-100%
Staff Development	2,875	7,947	15,500	5,987	12,500	11,800	-24%
Memberships and Registrations	1,621	2,387	4,000	1,877	2,000	3,000	-25%
Training & Transportation	728	5,071	11,000	3,416	10,000	7,500	-32%
Meeting Expense	526	489	500	695	500	1,300	160%
Utilities	0	0	0	0	0	1,500	100%
Fuel	0	0	0	0	0	1,500	100%
Transfer & Op. Costs	0	255	0	0	100	0	0%
Recreation Fee Scholarships	0	255	0	0	100	0	0%
Total Expenses	312,467	331,130	469,091	258,015	498,264	605,464	29%

Fitness Center

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Estimated EOY	Future year Estimated budget	In Budget
Personnel	94,779	164,972	165,746	124,660	200,710	234,642	42%
Salaries	0	0	0	0	0	0	0%
Salaries-PT Hourly	86,247	149,316	145,000	114,595	181,964	211,000	46%
Salaries-Overtime	0	12	2,000	0	0	0	-100%
FICA Taxes	5,347	9,626	9,114	7,105	9,114	13,082	44%
Medicare Taxes	1,251	2,251	2,132	1,662	2,132	3,060	44%
Worker's Compensation	0	0	4,500	1,298	4,500	4,500	0%
Uniforms and Clothing	1,934	3,767	3,000	0	3,000	3,000	0%
Supplies & Expenses	5,582	17,509	10,200	7,991	11,600	11,400	12%
Supplies	0	0	0	0	0	1,900	100%
Office Supplies	1,799	1,741	1,200	1,530	1,600		-100%
Janitorial Supplies	3,513	5,130	4,000	2,565	5,000	4,800	20%
Personal Protective Equipment	0	476	0	0	0	0	0%
Equipment	270	10,162	5,000	3,896	5,000	4,700	-6%
Services & Charges	28,579	44,091	70,000	40,474	69,250	66,800	-5%
Professional Services	0	0	0	0	0	0	0%
Facility Maintenance	1,636	3,469	8,000	11,635	11,750	8,500	6%
Prof Svcs - Instructors/Other	19,835	31,072	27,000	28,032	49,000	44,500	65%
Office Machine Maintenance	196	282	2,000	57	0	0	-100%
Janitor Services	0	225	20,000	0	7,000	11,200	-44%
Internet/Phone/Radio/Cable	6,913	9,043	13,000	749	1,500	2,600	-80%
Staff Development	60	1,067	2,000	895	1,000	3,500	75%
Memberships and Registrations	60	862	500	0	0	0	-100%
Training & Transportation	0	205	1,500	895	1,000	3,500	133%
Meeting Expense	0	0	0	0	0	0	0%
Utilities	0	0	21,000	0	20,000	0	-100%
Electric	0	0	12,500	0	12,000	0	-100%
Water	0	0	5,000	0	3,500	0	-100%
Gas	0	0	3,500	0	4,500	0	-100%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Expenses	129,000	227,639	268,946	174,020	302,560	316,342	18%

Finance

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change in Budget
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Estimated EOY	Future year Estimated budget	
Personnel	240,581	386,266	519,046	242,918	316,249	377,649	-4
Salary-FT	108,918	209,650	304,003	144,558	141,340	299,721	-1%
Salary FT- Hourly	49,983	59,445	48,155	27,680	40,862	0	-100%
Salaries-PT Hourly	26,455	38,182	60,139	21,870	49,664	0	-100%
Overtime	139	0	1,000	0	0	1,000	0%
Fica Tax	11,494	18,957	23,671	11,896	18,136	18,583	-21%
Medicare Taxes	2,688	4,464	5,536	2,782	4,464	4,346	-21%
Workmans Compensation	911	1,017	1,109	180	809	873	-21%
Health Ins	23,370	38,944	47,132	32,487	39,543	28,331	-40%
Dental Ins	1,437	2,853	3,854	1,176	4,200	3,597	-7%
Vision Ins	514	762	1,031	289	1,031	1,100	7%
Life Ins	863	1,059	1,610	0	1,200	1,020	-37%
Long Term Disability Insurance	2,696	45	1,550	0	0	1,095	-29%
Employee Pension	11,111	10,887	20,256	0	15,000	17,983	-11%
Supplies & Expenses	4,878	5,503	3,300	1,442	2,850	2,850	-14%
Stationery & Forms	414	213	300	240	350	500	67%
Operating Supplies	4,464	5,177	3,000	1,201	2,500	2,000	-33%
Accounting Supplies	0	113	0	0	0	350	100%
Services & Charges	39,780	70,599	59,700	32,427	105,029	63,500	6%
Auditing	0	0	20,000	0	22,000	40,000	100%
Postage	2,400	0	0	0	0	0	0%
Bank Charges	3,639	4,154	7,500	6,897	7,500	3,500	-53%
CIRSA Excess Crime/VAMP	0	0	1,200	0	0		-100%
Contract Services	33,742	66,445	31,000	25,529	75,529	20,000	-35%
Staff Development	878	987	4,000	11,654	15,000	9,750	144%
Memberships & Registrations	750	266	1,500	2,486	3,000	750	-50%
Training & Education	128	721	2,500	9,168	12,000	9,000	260%
Utilities	0	0	0	0	0	0	0%
Transfer & Op. Costs	0	28	0	0	0	0	0%
Total Expenses	286,117	463,384	586,046	288,440	439,129	453,749	-23%

Community Services

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Estimated EOY	Future year Estimated budget	in Budget
Personnel	387,663	114,364	128,201	72,123	132,413	204,478	59%
SALARY-FT	182,273	87,618	103,893	63,399	103,893	163,688	58%
SALARY FT-HOURLY	113,610	7,309	0	1,127	0	0	0%
Auto Allowance	0	0	0	0	0	3,000	100%
Salaries-PT Hourly Inspectors	0	0	0	1,811	28,370	15,000	100%
Overtime	0	53	0	0	0	500	0%
FICA Taxes	18,388	5,923	6,441	4,202	0	6,863	7%
Medicare Taxes	4,300	1,332	1,506	983	0	1,605	7%
Workmans Compensation	1,641	1,673	1,824	45	0	1,500	-18%
Health insurance Premium	40,982	4,725	4,826	0	0	0	-100%
Dental Insurance	5,344	1,443	1,731	467	0	3,195	85%
Vision Insurance	1,408	293	352	88	0	756	115%
Life Insurance and AD&D	1,119	273	524	0	0	761	45%
Long Term Disability Insurance	21	0	370	0	0	768	108%
Employee Pension	18,576	3,722	6,234	0	0	6,642	7%
Uniforms & Clothing	0	0	500	0	150	200	-60%
Supplies & Expenses	6,263	10,588	3,000	1,480	1,700	3,000	0%
Other Operating Supplies	4,503	10,588	3,000	1,480	1,700	3,000	0%
Painting Supplies & Tools	1,759	0	0	0	0	0	0%
Services & Charges	62,489	107,757	76,600	24,142	46,250	150,600	97%
Printing	358	133	500	78	150	0	-100%
Engineer Services	60,881	106,084	75,000	23,189	45,000	75,000	0%
Telephone	600	600	600	300	600	600	0%
Office Machine Maintenance	364	793	500	575	500	0	-100%
POSTAGE	260	147	0	0	0	0	0%
Vehicle Maintenance & Repairs	27	0	0	0	0	0	0%
ADA Grant Fund	0	0	0	0	0	75,000	100%
Staff Development	4,827	3,342	5,100	888	2,210	5,600	10%
Memberships and Registrations	2,786	2,975	2,000	678	2,000	2,500	25%
Training & Education	1,126	140	2,600	210	210	2,600	0%
Meeting Expense	915	227	500	0	0	500	0%
Utilities	0	0	0	0	0	0	0%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Expenses	461,243	236,051	212,901	98,632	182,573	363,678	71%

Communication & Events

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change in Budget
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Estimated EOY	Future year Estimated budget	
Personnel	88,921	129,255	184,637	102,332	166,513	202,085	9%
SALARY-FT	71,121	61,155	142,036	87,513	120,000	147,745	4%
Salaries-PT Hourly	0	45,417	6,561	6,946	10,500	16,000	144%
FICA Tax	4,447	6,473	9,213	5,894	9,213	9,528	3%
Medicare Tax	1,040	1,514	2,155	1,378	2,155	2,228	3%
Workmans Compensation	0	0	600	65	600	500	-17%
Health Ins	7,394	9,753	11,981	0	11,981	13,583	13%
Dental Ins	0	377	1,506	407	1,506	1,710	14%
Vision Ins	352	361	516	129	516	554	7%
Life Ins	300	304	766	0	766	736	-4%
Long Term Disability Insurance	0	5	773	0	773	744	-4%
Employee Pension	4,267	3,496	8,530	0	8,503	8,756	3%
Accrued Vacation	0	400	0	0	0	0	0%
Supplies & Expenses	30,369	71,346	24,500	8,686	21,536	28,200	15%
Office Supplies	0	0	0	79	0	0	0%
Other Operating Supplies	0	472	0	0	0	0	0%
Community Events	9,935	15,825	9,000	2,838	9,000	6,000	-33%
Spring Events	1,131	4,684	5,000	6,153	6,320	5,000	0%
Market and Music	429	2,545	0	0	0	0	0%
Community Picnic (Hometown Fest)	11,249	32,526	7,000	-500	6,000	7,000	0%
Fall Events	3,575	698	500	0	100	500	0%
Winter Events	4,050	14,595	3,000	116	116	3,000	0%
Senior Events	0	0	0	0	0	6,700	100%
Services & Charges	10,219	50,712	99,400	48,157	112,900	112,000	13%
Printing	290	5,660	15,000	1,384	11,000	15,000	0%
Telephone	600	850	1,200	600	0	0	-100%
Copier Maintenance	0	0	0	0	0	0	0%
Event Advertising	2,817	2,813	2,500	95	500	3,500	40%
Newsletter	5,400	5,389	11,500	2,296	6,700	8,500	-26%
Postage	0	0	0	0	0	4,000	100%
Contract Services	432	20,070	60,000	13,040	52,000	55,000	-8%
Website Maintenance	679	15,930	9,200	30,742	42,700	26,000	183%
Staff Development	2,758	5,909	2,200	801	2,200	8,000	264%
Memberships and Registrations	2,758	5,909	2,200	801	2,200	3,000	36%
Tuition	0	0	0	0	0	5,000	100%
Utilities	0	0	0	0	0	0	0%
Transfer & Op. Costs	0	585	0	561	561	0	100%
Sr. Citizen Tax Refund	0	585	0	561	561	0	100%
Total Expenses	132,266	257,807	310,737	160,537	303,710	350,285	13%

Community Development

Account Title	2021-21 Prior year 2 Actual	2022-22 Prior year Actual	2023-23 Current year Budget	2023-23 Current year Actual	2023-23 Estimated EOY	2024-24 Future year Estimated budget	Change in Budget
Personnel	0	316,890	410,046	219,333	409,846	309,278	-25%
Salary - FT	0	133,811	187,729	127,904	187,729	220,396	17%
Salary FT - Hourly	0	110,498	121,157	73,612	121,157	0	-100%
Salaries-Overtime	0	109	0	150	250	1,000	100%
FICA Taxes	0	15,154	19,151	12,503	19,151	13,665	-29%
Medicare Taxes	0	3,544	4,479	2,924	4,479	9,633	115%
Workers' Comp	0	0	1,100	411	1,100	500	-55%
Health Ins Prem	0	39,512	47,269	0	47,269	37,871	-20%
Dental Ins	0	3,102	4,357	1,538	4,357	3,544	-19%
Vision Ins	0	831	1,223	289	1,223	1,109	-9%
Life Ins and AD&D	0	722	1,516	0	1,516	1,423	-6%
Long Term Disability	0	14	1,546	0	1,546	1,524	-1%
Employee Pension	0	9,181	19,769	0	19,769	18,314	-7%
Uniforms and Clothing	0	413	750	0	300	300	-60%
Supplies & Expenses	0	3,755	5,000	858	2,000	10,250	105%
Other Operating Supplies	0	3,615	3,500	617	1,500	1,500	-57%
Painting Supplies and Tools	0	140	1,500	241	500	750	-50%
Community Programs and Events	0	0	0	0	0	8,000	100%
Services & Charges	451,627	263,316	555,500	186,118	368,250	583,000	5%
Printing	0	518	2,000	442	2,000	2,300	15%
Park ADA Sidewalk	0	164	0	0	0	0	0%
Inspections	327,868	163,724	286,000	46,150	170,000	175,000	-39%
Contract Services	0	789	50,000	15,298	38,500	38,000	-24%
Planning Services	115,493	97,267	200,000	123,713	145,000	290,000	45%
Resource Central Programs	0	0	0	0	0	12,000	100%
Energy and Solar Programs	0	0	0	0	0	24,000	100%
Waste and Materials Programs	0	0	0	0	0	25,000	100%
Land and Water Programs	0	0	0	0	0	1,000	100%
Telephone	0	605	2,100	255	700	700	-67%
Postage	0	0	400	25	50	0	-100%
Vehicle Maintenance & Repairs	0	49	0	235	0	0	-100%
Contract Svcs-Hmlss Nav,Energy	8,267	200	15,000	0	12,000	15,000	0%
Staff Development	0	5,516	10,300	4,094	8,500	10,300	0%
Meeting Expense	0	344	500	194	500	500	0%
Memberships & Registrations	0	1,937	2,300	1,553	2,000	2,300	0%
Training and Education	0	3,235	7,500	2,348	6,000	7,500	0%
Utilities	0	0	0	0	0	0	0%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Expenses	451,627	589,476	980,846	410,403	788,596	912,828	-7%

City Manager

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Estimated EOY	Future year Estimated budget	in Budget
Personnel	164,111	189,567	235,048	107,755	235,000	391,121	66%
Salary-FT	132,500	153,878	179,324	95,173	179,324	294,313	64%
Auto Allowance	4,800	4,850	4,800	4,400	4,800	4,800	0%
Fica Tax	8,550	9,706	11,118	6,118	11,118	18,247	64%
Medicare Taxes	2,000	2,310	5,398	1,431	5,398	4,268	-21%
Workmans Compensation	450	461	503	78	503	450	-11%
Health Ins	13,332	15,484	14,796	0	14,796	39,996	170%
Dental Ins	1,656	1,594	1,728	467	1,728	1,092	-37%
Vision Ins	352	324	348	88	300	756	117%
Life Ins	471	353	780	0	780	724	-7%
Long Term Disability Insurance	0	0	792	0	792	1,380	74%
Employee Pension	0	607	15,461	0	15,461	25,095	62%
Supplies & Expenses	4,568	6,067	0	861	900	0	-100%
Office Supplies	4,473	838	0	33	50	0	-100%
Other Supplies	0	153	0	828	850	0	-100%
Food and Beverage	95	5,076	0	0	0	0	0%
Services & Charges	6,863	1,000	5,600	300	5,600	5,625	0%
Professional Services	6,263	400	5,000	0	5,000	5,000	0%
Telephone	600	600	600	300	600	625	4%
Staff Development	4,197	5,934	5,500	2,448	4,200	5,350	-3%
Memberships and Registrations	3,569	3,457	1,500	1,597	1,600	1,600	7%
CML Conference Expense	349	2,072	3,500	790	2,500	3,600	3%
Meeting Expense	130	343	500	61	100	150	-70%
Tuition	149	62	0	0	0	0	0%
Utilities	0	0	0	0	0	0	0%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Expenses	179,738	202,568	246,148	111,364	245,700	402,096	63%

Human Resources

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Estimated EOY	Future year estimated budget	in Budget
Personnel	0	0	0	0	0	144,908	100%
Salary-FT	0	0	0	0	0	103,573	100%
Fica Tax	0	0	0	0	0	6,422	100%
Medicare Taxes	0	0	0	0	0	1,502	100%
Workmans Compensation	0	0	0	0	0	200	100%
Health Ins	0	0	0	0	0	24,552	100%
Dental Ins	0	0	0	0	0	1,260	100%
Vision Ins	0	0	0	0	0	378	100%
Life Ins	0	0	0	0	0	387	100%
Long Term Disability Insurance	0	0	0	0	0	420	100%
Employee Pension	0	0	0	0	0	6,214	100%
Supplies & Expenses	0	0	0	0	0	23,000	100%
Staff Appreciation	0	0	0	0	0	10,000	100%
CUBE	0	0	0	0	0	8,000	100%
Recruitment	0	0	0	0	0	5,000	100%
Services & Charges	0	0	0	0	0	183,517	100%
Property/Casualty Ins.	0	0	0	0	0	183,517	100%
Staff Development	0	0	0	0	0	40,000	100%
Memberships, Registrations, Conferen	0	0	0	0	0	10,000	100%
Training, Education, Staff Developmen	0	0	0	0	0	18,000	100%
Meeting Expense	0	0	0	0	0	12,000	100%
Utilitie	0	0	0	0	0	0	100%
Transfer & Op. Costs	0	0	0	0	0	0	100%
Total Expenses	0	0	0	0	0	391,425	100%

Non-Departmental

Account Title	2021-21 Prior year 2 Actual	2022-22 Prior year Actual	2023-23 Current year Budget	2023-23 Current year Actual	2023-23 Estimated EOY	2024-24 Future year Estimated budget	Change in Budget
Personnel	121,649	133,794	221,500	88,680	162,500	187,500	-15%
Salary Adjustments	0	0	74,000	0	20,000	40,000	-46%
HEALTH INSURANCE RESERVE	82,878	96,392	100,000	87,457	97,000	100,000	0%
Contribution to Fire Pension	34,300	34,300	37,500	0	37,500	37,500	0%
W/C Deductible	4,471	3,101	10,000	1,224	8,000	10,000	0%
Supplies & Expenses	-6,049	10,033	25,000	355	25,400	23,200	-7%
COMPUTERS AND SOFTWARE	0	102	25,000	0	25,000	15,000	-40%
Other Expense	-6,049	9,931	0	355	400	0	0%
Office Supplies	0	0	0	0	0	8,200	100%
Services & Charges	0	56,678	125,000	24,987	60,000	137,500	10%
Housing Fund	0	0	0	0	0	50,000	100%
Other Contr Svcs	0	56,678	125,000	24,987	60,000	75,000	-40%
Postage	0	0	0	0	0	4,000	100%
Printing/ Lease	0	0	0	0	0	8,500	100%
Staff Development	0	2,478	15,000	2,772	4,000	5,000	-67%
Training and Transportation	0	2,478	15,000	2,772	4,000	5,000	-67%
Utilities	0	0	0	0	0	0	0%
Transfers & Op. Costs	3,972,069	723,078	5,255,000	60,195	7,882,000	2,937,183	-44%
Sales Tax Rebate	934,734	0	900,000	0	987,000	1,000,000	11%
Debt Service	0	0	0	0	0	857,183	100%
Contingency	494,935	17,573	25,000	60,195	65,000	30,000	20%
Property Purchase	0	0	0	0	2,500,000	0	0%
Transfer to Capital Impvts Fun	2,000,000	578,105	4,100,000	0	4,100,000	1,000,000	-76%
Transfer to Capital Equip Fund	542,400	127,400	230,000	0	230,000	50,000	-78%
Total Expenses	4,087,669	926,061	5,641,500	176,990	8,133,900	3,290,383	-42%

Capital Improvement

Account Title	2021-21 Prior year 2 Actual	2022-22 Prior year Actual	2023-23 Current year Budget	2023-23 Current year Actual	2023-23 Estimated EOY	2024-24 Future year Estimated budget	Change in Budget
Taxes	0	0	0	0	0	0	0%
Charges for Service	0	0	0	0	0	0	0%
Interest	0	0	0	0	0	0	0%
Miscellaneous	230,830	0	0	0	0	0	0%
THIRD PARTY PAYMENTS	230,830	0	0	0	0	0	0%
Grants	141,027	61,651	0	0	0	0	0%
Grants	141,027	61,651	0	0	0	0	0%
Internal Transfers	2,000,000	578,105	4,100,000	0	4,100,000	1,000,000	-76%
Transfer From General Fund	2,000,000	578,105	4,100,000	0	4,100,000	1,000,000	-76%
Total Revenue	2,371,857	639,756	4,100,000	0	4,100,000	1,000,000	-76%

Personnel	0	0	0	0	0	0	0%
Supplies & Expenses	0	0	0	0	0	0	0%
Services & Charges	902,725	1,467,862	1,030,570	365,223	653,807	0	-100%
Civic Cntr Constr-Direct Costs	70,678	481,530	178,000	197,969	600,000	0	-100%
CIVIC CENTER DEBT SVC - VECTRA	750,722	751,513	803,570	113,447	0	0	-100%
PUBLIC WORKS IMPROVEMENTS	81,325	234,820	49,000	53,807	53,807	0	-100%
Staff Development	0	0	0	0	0	0	0%
Utilities	0	0	0	0	0	0	0%
Transfer & Op. Costs	852,772	4,319,607	2,542,630	339,161	2,500,000	1,110,000	-56%
LEAD LINE REPLACEMENT PROJECT	27,356	478	0	0	0	0	0%
Sidewalk & Curb Improvements	19,754	100,609	1,256,464	85,388	2,000,000	0	-100%
ALLEY IMPROVEMENTS	64,837	14,465	0	0	0	0	0%
STREET IMPROVEMENTS	713,659	4,034,862	1,286,166	252,702	500,000	0	-100%
TRAFFIC SIGNALS	27,166	0	0	0	0	0	0%
Asphalt Plan	0	0	0	0	0	200,000	100%
Non-Utility Infrastructure	0	0	0	0	0	910,000	100%
Misc Expense	0	169,192	0	1,072	0	0	0%
Total Expenses	1,755,497	5,787,469	3,573,200	704,385	3,153,807	1,110,000	-69%

Change in Fund Balance	616,360	-5,147,713	526,800	-704,385	946,193	-110,000	-121%
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Capital Equipment

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change in Budget
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Estimated EOY	Future year Estimated budget	
Taxes	0	0	0	0	0	0	0%
Charges for Service	0	0	0	0	0	0	0%
Interest	0	0	0	0	0	0	0%
Miscellaneous	0	0	0	0	0	0	0%
Grants	106,523	37,282	0	0	0	0	0%
Grants	106,523	37,282	0	0	0	0	0%
Internal Transfers	542,400	127,400	230,000	0	230,000	50,000	-78%
From General Fund	542,400	127,400	230,000	0	230,000	50,000	-78%
Total Revenue	648,923	164,682	230,000	0	230,000	50,000	-78%
Personnel	0	0	0	0	0	0	0%
Supplies & Expenses	660,786	517,175	201,900	118,670	120,048	1,182,900	486%
Police Vehicles	0	49,990	0	0	0	0	0%
COMPUTERS—POLICE MOBILE	7,587	0	0	0	0	0	0%
Police Equipment	48,882	69,761	38,000	16,585	0	0	-100%
CIVIC CENTER FFE AND SIGNAGE	2,147	3,369	0	0	0	0	0%
Public Works Vehicles	211,864	28,522	47,000	0	0	0	-100%
Public Works Equipment	0	24,616	25,000	20,596	21,000	0	-100%
CIVIC CENTER EQUIPMENT	0	100,500	0	0	0	0	0%
Computers and Software	110,110	52,596	79,500	78,375	99,048	80,000	1%
Police Car	129,213	113,034	0	0	0	0	0%
Lic Plate Reader/Traffic Cam	106,170	35,840	0	0	0	0	0%
City Hall Server/Copier/Scanner	7,486	7,397	7,400	3,115	0	0	-100%
Communications & Events-Equip	0	0	5,000	0	0	0	-100%
STREET FURN-BIKE RACKS/BENCHES	3,635	4,007	0	0	0	0	0%
Co-Responder Vehicle	33,693	0	0	0	0	0	0%
Code Enforcement Vehicle	0	27,542	0	0	0	0	0%
Public Works Vehicles & Equipment	0	0	0	0	0	120,000	100%
Police Vehicles & Equipment	0	0	0	0	0	124,000	100%
Facilities	0	0	0	0	0	795,500	100%
Admin. Vehicles & Equipment	0	0	0	0	0	7,400	100%
IT Infrastructure	0	0	0	0	0	56,000	100%
Services & Charges	0	0	0	0	0	0	0%
Staff Development	0	0	0	0	0	0	0%
Utilities	0	0	0	0	0	0	0%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Expenses	660,786	517,175	201,900	118,670	120,048	1,182,900	486%
Change in Fund Balance	-11,863	-352,493	28,100	-118,670	109,952	-1,132,900	-100%



Utility Funds Details Tab

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Water Utility

Account Title	2021-21 Prior year 2 Actual	2022-22 Prior year Actual	2023-23 Current year Budget	2023-23 Current year Actual	2023-23 Estimated EOY	2024-24 Future year Estimated budget	Change in Budget
Taxes	0	0	0	0	0	0	0%
Charges for Service	1,213,690	1,579,994	1,464,100	551,107	1,512,000	1,614,500	10%
Water Charges-Usage	995,204	1,331,468	1,251,600	441,803	1,300,000	1,400,000	12%
Water Charges-Base Fee	177,726	212,865	195,000	101,286	200,000	200,000	3%
Penalties	0	33,614	15,000	8,009	12,000	12,000	-20%
On/Off Charges	12	88	0	9	0	0	0%
Meter Sales	14,785	1,959	2,500	0	0	2,500	0%
Water Connections	25,963	0	0	0	0	0	0%
Interest	0	0	500	0	0	500	0%
Interest	0	0	500	0	0	500	0%
Miscellaneous	24,271	4,875	1,000,000	1,534	300,000	700,000	-30%
Miscellaneous	24,271	4,875	1,000,000	1,534	300,000	700,000	-30%
Grants	0	0	0	0	0	0	0%
Internal Transfers	0	0	13,000	0	15,000	17,000	31%
General Fund Water Usage	0	0	13,000	0	15,000	17,000	31%
Total Revenue	1,237,961	1,584,869	2,477,600	552,642	1,827,000	2,332,000	-6%
Personnel	0	0	96,398	0	96,398	153,743	100%
Water Utility Salary Split	0	0	96,398	0	96,398	153,743	100%
Supplies & Expenses	51,977	29,924	23,000	33,401	41,500	28,000	22%
Meters and Wire	44,048	21,075	15,000	27,477	34,000	20,000	33%
Waterline Parts	7,929	8,849	8,000	5,923	7,500	8,000	0%
Services and Charges	1,613,355	1,223,048	1,390,500	251,874	1,568,093	1,604,043	15%
Printing	5,895	7,931	7,000	4,748	6,000	8,000	14%
Postage	0	0	2,000	0	2,000	2,000	0%
Bank Fees	17,084	17,368	20,000	724	18,000	20,000	0%
Administrative Expense	473	1,100	0	0	0	214,043	100%
Waterline Repair and Maint.	207,275	76,292	75,000	75,000	75,000	75,000	0%
Water Purchase	1,297,595	1,011,190	1,200,000	132,857	1,400,000	1,200,000	0%
FIREFIGHTER WATER CREDITS	1,160	1,399	1,500	537	0	0	-100%
Contract Services	47,144	19,133	25,000	8,463	7,093	25,000	0%
Debt Service	36,729	88,635	60,000	29,545	60,000	60,000	0%
Staff Development	0	0	0	0	0	0	0%
Utilities	0	0	0	0	0	0	0%
Transfer & Op. Costs	0	0	43,400	-56,138	10,000	102,155	135%
UTILITY OPERATIONAL SPLIT	0	0	43,400	0	10,000	42,875	100%
Utility Franchise Fee	0	0	0	-56,138	0	59,280	100%
Total Operating Expense	1,665,332	1,252,972	1,553,298	229,136	1,715,991	1,887,941	22%
Capital Equipment	19,814	20,250	0	5,964	6,000	5,000	100%
Meter Replacement-Resident	19,814	20,250	0	5,964	6,000	5,000	100%
Capital Improvement	53,660	162,524	1,155,000	0	300,000	730,000	-37%
Water Lines - Lead Replacement	0	127,000	1,020,000	0	300,000	700,000	-31%
Valve Replacement Program	42,350	32,000	35,000	0	0	30,000	-14%
PW Shop Water Project	11,310	3,524	100,000	0	0	0	-100%
Total Capital Expense	73,475	182,774	1,155,000	5,964	306,000	735,000	-36%
Non-Cash Expense	0	0	82,500	0	82,500	82,500	
Depreciation - Water	0	0	82,500	0	82,500	82,500	0%
Total Expense	1,738,806	1,435,746	2,708,298	235,100	2,021,991	2,622,941	-3%
Total Change in Fund	-500,845	149,122	-230,698	317,541	-194,991	-290,941	26%

Sewer Utility

Account Title	2021-21 Prior year 2 Actual	2022-22 Prior year Actual	2023-23 Current year Budget	2023-23 Current year Actual	2023-23 Estimated EOY	2024-24 Future year Estimated budget	Change in Budget
Taxes	0	0	0	0	0	0	0%
Charges for Service	417,493	436,742	409,010	262,208	446,500	472,500	16%
SEWER CHARGES—USAGE	417,493	436,242	296,750	239,680	420,000	350,000	18%
SEWER CHARGES—BASE FEE	0	0	109,760	0	0	120,000	9%
Penalty / Late Fees	0	0	1,500	0	1,500	1,500	0%
SEWER CONNECTION FEES	0	500	1,000	22,528	25,000	1,000	0%
Interest	0	0	500	0	500	500	0%
INTEREST EARNED	0	0	500	0	500	500	0%
Miscellaneous	71,661	0	0	0	0	0	0%
MISCELLANEOUS REVENUE	71,661	0	0	0	0	0	0%
Grants	0	0	0	0	0	0	0%
Internal Transfers	0	0	8,000	0	8,000	8,000	0%
INTERNAL UTILITY USAGE	0	0	8,000	0	8,000	8,000	0%
Total Revenue	489,155	436,742	417,510	262,208	455,000	481,000	15%
Personnel	0	0	59621	0	59621	57654	-3%
Sewer Utility Salary Split	0	0	59621	0	59621	57654	-3%
Supplies & Expenses	4500	10878	42024	0	41024	40133	-4%
STORM SEWER PARTS/REPAIRS	4400	10878	1000	0	0	0	-100%
MISC. ADMINISTRATIVE EXPENSE	0	0	41024	0	41024	40133	-2%
MISC. OPERATING EXPENSE	100	0	0	0	0	0	0%
Services & Charges	295977	247183	264589	16329	264400	311048	18%
PRINTING	1940	2395	2500	1308	1900	2500	0%
POSTAGE	0	0	1000	0	0	0	-100%
BANK CHARGES	0	0	2000	0	0	0	-100%
SEWER LINE REPAIR	0	0	1500	0	0	0	-100%
SEWAGE TREATMENT	254418	223731	242589	0	238500	293548	21%
SEWER TAP CONSTRUCTION	22875	9420	5000	4575	10000	5000	0%
CONTRACTUAL SERVICES	16745	11637	10000	10447	14000	10000	0%
Staff Development	0	0	0	0	0	0	0%
Utilities	0	0	0	0	0	0	0%
Transfer & Op. Costs	0	0	33898	0	33898	33990	0%
UTILITY OPERATIONAL SPLIT	0	0	9620	0	9620	17550	82%
UTILITY FRANCHISE FEE	0	0	24278	0	24278	16440	-32%
Total Operational Expense	300477	258061	400132	16329	398943	442825	11%
Capital Equipment	0	0	0	0	0	0	0%
Capital Improvement	38,259	60,318	165,000	38,621	148,000	142,000	-14%
STORM SEWER VIDEO	38,259	40,318	40,000	37,974	38,000	42,000	5%
Sewer Projects	0	0	125,000	647	110,000	100,000	-20%
FLOOD DISTRICT IMPROVEMENTS	0	20,000	0	0	0	0	0%
Total Capital Expense	38,259	60,318	165,000	38,621	148,000	142,000	-14%
Non-Cash Expense	0	100	57500	0	57500	57500	0%
DEPRECIATION EXPENSE	0	100	57,500	0	57,500	57,500	0%
Total Expense	338,736	318,478	622,632	54,950	604,443	642,325	3%
Total Change in Fund	150,419	118,264	(205,122)	207,258	(149,443)	(161,325)	-21%

Trash, Recy. & Composting

Account Title	2021-21 Prior year 2 Actual	2022-22 Prior year Actual	2023-23 Current year Budget	2023-23 Current year Actual	2023-23 Estimated EOY	2024-24 Future year Estimated budget	Change in Budget
Taxes	0	0	0	0	0	0	0%
Charges for Service	286,178	349,134	350,000	175,990	345,000	365,000	4%
COMPOST CHARGES	0	0	45,000	0	45,000	50,000	11%
TRASH CHARGES	286,178	349,134	305,000	175,990	300,000	315,000	3%
Penalty / Late Fees	0	0	0	0	0	0	0%
Interest	0	0	500	0	0	0	-100%
INTEREST EARNED	0	0	500	0	0	0	-100%
Miscellaneous	0	0	0	0	0	0	0%
MISCELLANEOUS	0	0	0	0	0	0	0%
Grants	0	0	0	0	0	0	0%
Internal Transfers	0	0	0	0	0	0	0%
Total Revenue	286,178	349,134	350,500	175,990	345,000	365,000	4%
Personnel	0	0	0	0	0	0	0%
Supplies & Expenses	280,915	314,020	352,089	69,222	330,089	353,378	0%
UTILITY OPERATIONAL SPLIT	0	0	4,800	0	4,800	10,000	108%
RECYCLING AND COMPOSTING	25,254	886	18,000	4,151	5,000	15,000	-17%
OPERATING EXPENSE -COMPOSTING	0	0	35,000	0	50,000	45,000	29%
OPERATING EXPENSE	255,661	313,071	280,000	65,071	256,000	270,000	-4%
ADMINISTRATIVE EXPENSE	0	63	14,289	0	14,289	13,378	-6%
Services & Charges	11,248	5,630	8,900	4,000	5,600	6,500	-27%
PRINTING	982	1,576	1,200	826	1,400	1,500	25%
POSTAGE	0	0	600	0	0	0	-100%
BANK CHARGES	0	0	2,100	0	0	0	-100%
PUBLIC PICK-UP	10,266	4,054	5,000	3,174	4,200	5,000	0%
Staff Development	0	0	0	0	0	0	0%
Utilities	0	0	0	0	0	0	0%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Expense	292,163	319,651	360,989	73,222	335,689	359,878	0%
Total Change in Fund	(5,985)	29,484	(10,489)	102,769	9,311	5,122	-149%

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Parks Fund Details Tab

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Conservation Trust

Account Title	2021-21 Prior year 2 Actual	2022-22 Prior year Actual	2023-23 Current year Budget	2023-23 Current year Actual	2023-23 Estimated EOY	2024-24 Future year Estimated budget	Change in Budget
Taxes	65,002	63,897	58,000	0	58,000	60,000	3%
State Lottery	65,002	63,897	58,000	0	58,000	60,000	3%
Charges for Service	0	0	0	0	0	0	0%
Interest	0	0	0	0	0	0	0%
INTEREST EARNED	0	0	0	0	0	0	0%
Miscellaneous	225,000	32,467	0	0	0	0	0%
Miscellaneous	225,000	32,467	0	0	0	0	0%
Grants	0	0	0	0	0	0	0%
Grants	0	0	0	0	0	0	0%
Internal Transfers	0	0	0	0	0	0	0%
Total Revenue	290,002.00	96,364.17	58,000.00	-	58,000.00	60,000.00	3%
Personnel	0	0	0	0	0	0	0%
Supplies & Expenses	0	820	5,000	0	2,000	0	-100%
Small Items of Equipment	0	820	5,000	0	2,000	0	-100%
Services & Charges	275,137	139,803	566,000	7,994	31,000	103,000	-82%
Park Maintenance Contract	16,274	32,119	50,000	7,549	30,000	55,000	10%
Park Development	0	27,436	30,000	0	0	0	-100%
Park Maintenance & Repair	2,550	26,361	13,000	0	0	0	-100%
Park Planning/Open Space	30,671	49,231	60,000	0	0	0	-100%
Park Improvements	0	0	410,000	0	0	48,000	-88%
Citizen Park Restroom Maint	494	4,656	3,000	445	1,000	0	-100%
Walker Branch Park Improvement	225,148	0	0	0	0	0	0%
Staff Development	0	0	0	0	0	0	0%
Utilities	0	0	0	0	0	0	0%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Expenses	275,137	140,623	571,000	7,994	33,000	103,000	-82%
Change in Fund Balance	14,865	(44,259)	(513,000)	(7,994)	25,000	(43,000)	-92%

Open Space

Account Title	2021-21	2022-22	2023-23	2023-23	2023-23	2024-24	Change in Budget
	Prior year 2 Actual	Prior year Actual	Current year Budget	Current year Actual	Estimated EOY	Future year Estimated budget	
Taxes	172,847	237,428	175,000	139,558	220,000	240,000	72%
Open Space Sales Tax	172,847	237,428	175,000	139,558	220,000	240,000	72%
Charges for Service	0	0	0	0	0	0	0%
Interest	0	0	1,500	0	1,500	1,500	0%
Interest on Deposits	0	0	1,500	0	1,500	1,500	0%
Miscellaneous	0	0	0	0	0	0	0%
Grants	0	0	0	0	0	0	0%
Grants	0	0	0	0	0	0	0%
Internal Transfers	0	0	0	0	0	0	0%
Internal Transfers	0	0	0	0	0	0	0%
Total Revenue	172,847	237,428	176,500	139,558	221,500	241,500	73%
Personnel	0	0	25,000	0	25,000	25,000	0%
Open Space Salary Split	0	0	25,000	0	25,000	25,000	0%
Supplies & Equipment	0	0	67,000	1,293	67,000	74,700	11%
Small Items of Equipment	0	0	0	0	0	1,200	100%
Fitness Center	0	0	67,000	1,293	67,000	67,000	0%
Softball	0	0	0	0	0	6,500	100%
Services & Charges	45,435	5,667	25,000	7,885	13,000	15,000	-40%
Printing	5,077	0	0	0	0	0	0%
Facility Maintenance	40,358	5,667	25,000	7,885	13,000	15,000	-40%
Staff Development	0	0	0	0	0	0	0%
Utilities	10,521	17,235	35,800	1,635	33,800	35,000	-2%
Electric	9,592	11,644	10,000	849	7,500	8,500	-15%
Gas	929	820	800	787	1,300	1,500	88%
Water	0	4,771	25,000	0	25,000	25,000	0%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Operating Expense	55,956	22,902	152,800	10,814	138,800	149,700	-2%
Capital Equipment	75	2,287	10,000	6,182	10,500	26,000	160%
FITNESS CENTER EQUIPMENT	75	1,517	5,000	2,174	5,000	21,000	320%
Youth Sports Equipment	0	770	5,000	4,008	5,500	5,000	0%
Capital Improvement	1,419	71,067	170,000	0	198,000	326,600	92%
Park Maint/Open Space	0	0	0	0	0	10,000	100%
Park Bathroom Maint/Open Space	830	0	0	0	0	1,600	100%
Community Special Events	225	1,000	0	0	0	0	0%
Softball Field Improvements	364	70,067	170,000	0	198,000	315,000	85%
Total Capital Expense	1,494	73,354	180,000	6,182	208,500	352,600	96%
Change in Fund Balance	115,398	141,172	-156,300	122,563	-125,800	-260,800	67%



Fire Pension Fund Details Tab

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Fire Pension

Account Title	2021-21 Prior year 2 Actual	2022-22 Prior year Actual	2023-23 Current year Budget	2023-23 Current year Actual	2023-23 Estimated EOY	2024-24 Future year Estimated budget	Change in Budget
Taxes	0	0	0	0	0	0	0%
Charges for Service	0	0	0	0	0	0	0%
Interest	38	8	1,000	13	0	1,000	0%
Interest on Deposits	38	8	1,000	13	0	1,000	0%
Miscellaneous	0	0	30,870	0	30,870	30,870	0%
State Apportionment	0	0	30,870	0	30,870	30,870	0%
Grants	0	0	0	0	0	0	0%
Internal Transfers	34,300	34,300	37,500	0	37,500	37,500	0%
From General Fund	34,300	34,300	37,500	0	37,500	37,500	0%
Total Revenue	34,338	34,308	69,370	13	68,370	69,370	0%

Personnel	52,658	51,668	56,400	4,248	46,629	45,728	-19%
Retiree Benefits	41,175	37,485	42,000	3,066	32,446	31,545	-25%
Widow Benefits	11,483	14,183	14,400	1,182	14,183	14,183	-2%
Supplies & Expenses	0	0	0	0	0	0	0%
Services & Charges	0	0	4,500	0	5,000	8,000	78%
Actuarial Study	0	0	4,500	0	5,000	8,000	78%
Staff Development	0	0	0	0	0	0	0%
Utilities	0	0	0	0	0	0	0%
Transfer & Op. Costs	0	0	0	0	0	0	0%
Total Expenses	52,658	51,668	60,900	4,248	51,629	53,728	-12%

Change in Fund Balance	-18,319	-17,360	8,470	-4,235	16,741	15,642	85%
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10 Year Fund Outlook Tab

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General Fund 10 Year Outlook

Starting Fund Balance	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Taxes	\$ 8,291,874	\$ 8,932,757	\$ 9,420,579	\$ 9,632,678	\$ 10,118,525	\$ 10,582,107	\$ 11,045,689	\$ 11,509,270	\$ 11,972,852	\$ 12,436,434	\$ 12,900,016	\$ 13,363,598	\$ 13,827,180
Charges for Services	\$ 637,590	\$ 500,000	\$ 620,126	\$ 1,149,924	\$ 851,931	\$ 889,376	\$ 926,821	\$ 964,266	\$ 1,001,711	\$ 1,039,156	\$ 1,076,601	\$ 1,114,046	\$ 1,151,491
Grants	\$ 950,767	\$ 700,475	\$ 5,000	\$ 8,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 8,000
Transfer	\$ 624,640	\$ 236,956	\$ 330,208	\$ 572,783	\$ 576,852	\$ 619,510	\$ 640,839	\$ 662,168	\$ 683,497	\$ 704,826	\$ 726,155	\$ 747,484	\$ 768,813
Interest	\$ 15,829	\$ 20,000	\$ 2,500	\$ 3,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Misc.	\$ 65,639	\$ 45,800	\$ 65,835	\$ 69,300	\$ 79,398	\$ 72,276	\$ 65,155	\$ 58,034	\$ 50,912	\$ 43,791	\$ 36,669	\$ 29,548	\$ 22,427
Total Revenue	\$ 10,584,339	\$ 10,435,988	\$ 10,444,248	\$ 11,435,685	\$ 11,636,706	\$ 12,173,269	\$ 12,688,504	\$ 13,203,738	\$ 13,697,643	\$ 14,212,878	\$ 14,731,112	\$ 15,246,347	\$ 15,761,582
Personnel	\$ 4,136,228	\$ 5,193,197	\$ 5,177,504	\$ 6,385,435	\$ 5,678,759	\$ 5,966,350	\$ 6,253,940	\$ 6,541,530	\$ 6,829,121	\$ 7,116,711	\$ 7,404,301	\$ 7,691,892	\$ 7,979,482
Supplies & Expenses	\$ 199,459	\$ 283,750	\$ 240,652	\$ 362,200	\$ 306,942	\$ 318,430	\$ 329,919	\$ 341,407	\$ 352,896	\$ 364,384	\$ 375,872	\$ 387,361	\$ 398,849
Services & Charges	\$ 1,562,130	\$ 1,836,880	\$ 1,947,879	\$ 2,325,542	\$ 2,151,383	\$ 2,214,957	\$ 2,278,532	\$ 2,342,106	\$ 2,405,681	\$ 2,469,255	\$ 2,532,829	\$ 2,596,404	\$ 2,659,978
Staff Development	\$ 19,917	\$ 165,200	\$ 122,635	\$ 181,400	\$ 120,498	\$ 128,343	\$ 136,189	\$ 144,035	\$ 151,881	\$ 159,726	\$ 167,572	\$ 175,418	\$ 183,264
Utilities	\$ 334,454	\$ 428,610	\$ 246,600	\$ 190,000	\$ 232,125	\$ 234,619	\$ 237,113	\$ 239,607	\$ 242,101	\$ 244,595	\$ 247,089	\$ 249,584	\$ 252,078
Transfer & Operational Costs	\$ 1,431,838	\$ 1,014,460	\$ 7,995,661	\$ 1,485,492	\$ 1,250,000	\$ 900,000	\$ 1,000,000	\$ 775,000	\$ 1,000,000	\$ 1,500,000	\$ 1,000,000	\$ 3,000,000	\$ 200,000
Total Expenses	\$ 7,684,026	\$ 8,862,097	\$ 15,670,931	\$ 10,930,069	\$ 9,739,707	\$ 9,762,699	\$ 10,235,693	\$ 10,383,685	\$ 10,981,680	\$ 11,854,671	\$ 11,727,663	\$ 14,100,659	\$ 13,473,651
Operating Profit/Loss	\$ 2,900,313	\$ 1,573,891	\$ (5,226,683)	\$ 505,617	\$ 1,896,999	\$ 2,410,570	\$ 2,452,811	\$ 2,820,053	\$ 2,715,963	\$ 2,358,207	\$ 3,003,449	\$ 1,145,688	\$ 2,287,931
Ending Fund Balance	\$ 13,043,853	\$ 9,091,850	\$ 3,181,432	\$ 5,490,631	\$ 7,185,130	\$ 6,907,153	\$ 6,658,944	\$ 7,204,770	\$ 9,025,533	\$ 10,614,583	\$ 11,788,959	\$ 10,839,471	\$ 11,055,243
Capital Expense	\$ 5,525,894	\$ 2,538,232	\$ 4,185,100	\$ 202,500	\$ 2,688,547	\$ 2,701,020	\$ 2,274,227	\$ 895,200	\$ 769,157	\$ 1,829,073	\$ 2,095,176	\$ 2,072,159	\$ 872,559
End Fund Balance	\$ 7,517,959	\$ 6,553,618	\$ (1,003,668)	\$ 5,288,131	\$ 4,496,583	\$ 4,206,133	\$ 4,384,717	\$ 6,309,570	\$ 8,256,376	\$ 8,785,510	\$ 9,693,783	\$ 8,767,312	\$ 10,182,684
Target Reserve	\$ 1,536,805	\$ 1,772,419	\$ 3,134,186	\$ 2,186,014	\$ 1,947,941	\$ 1,952,540	\$ 2,047,139	\$ 2,076,737	\$ 2,196,336	\$ 2,370,934	\$ 2,345,533	\$ 2,820,132	\$ 2,694,730

Water Utility 10 Year Outlook

Starting Fund Balance	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Charges for Services	\$ 1,213,690	\$ 1,579,994	\$ 1,512,000	\$ 1,614,500	\$ 1,596,759	\$ 1,627,212	\$ 1,657,666	\$ 1,688,119	\$ 1,718,573	\$ 1,749,026	\$ 1,779,480	\$ 1,809,934	\$ 184,0387
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Transfer	\$ -	\$ -	\$ 15,000	\$ 17,000	\$ 16,513	\$ 16,026	\$ 15,539	\$ 15,053	\$ 14,566	\$ 14,079	\$ 13,592	\$ 13,106	\$ 12,619
Interest	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Misc.	\$ -	\$ 5,000	\$ 1,020,500	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Total Revenue	\$ 1,213,690	\$ 1,584,994	\$ 2,547,500	\$ 1,634,000	\$ 1,615,772	\$ 1,645,738	\$ 1,675,705	\$ 1,705,672	\$ 1,735,639	\$ 1,765,605	\$ 1,795,572	\$ 1,825,540	\$ 1,855,506
Personnel	\$ -	\$ -	\$ 96,398	\$ 153,743	\$ 96,024	\$ 90,938	\$ 85,852	\$ 80,766	\$ 75,680	\$ 70,594	\$ 65,508	\$ 60,422	\$ 55,336
Supplies & Expenses	\$ 51,977	\$ 29,924	\$ 41,500	\$ 28,000	\$ 28,346	\$ 26,426	\$ 24,505	\$ 22,584	\$ 20,663	\$ 18,742	\$ 16,821	\$ 14,901	\$ 12,980
Services & Charges	\$ 1,613,935	\$ 1,223,048	\$ 1,568,093	\$ 1,604,043	\$ 1,823,882	\$ 1,850,125	\$ 1,944,000	\$ 1,903,377	\$ 1,917,566	\$ 2,255,599	\$ 2,281,842	\$ 2,375,718	\$ 2,335,095
Staff Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Transfer & Operational Costs	\$ -	\$ -	\$ 10,000	\$ 102,155	\$ 110,323	\$ 34,607	\$ 5,000	\$ 6,000	\$ 42,040	\$ 65,270	\$ 5,000	\$ 5,000	\$ 7,000
Total Expenses	\$ 1,665,312	\$ 1,252,972	\$ 1,715,991	\$ 1,887,941	\$ 2,058,575	\$ 2,002,096	\$ 2,059,357	\$ 2,012,727	\$ 2,055,949	\$ 2,410,205	\$ 2,959,171	\$ 2,457,041	\$ 2,410,411
Operating Profit/ Loss	\$ (451,622)	\$ 332,022	\$ 831,509	\$ (253,941)	\$ (442,803)	\$ (356,358)	\$ (383,652)	\$ (307,055)	\$ (320,310)	\$ (644,600)	\$ (1,163,599)	\$ (631,501)	\$ (554,905)
Ending Fund Balance	\$ (451,622)	\$ 592,012	\$ 1,115,469	\$ (164,972)	\$ (742,775)	\$ (1,119,133)	\$ (1,552,785)	\$ (1,899,840)	\$ (2,280,150)	\$ (3,074,750)	\$ (4,438,349)	\$ (5,469,850)	\$ (6,044,755)
Capital Expense	\$ 31,124	\$ -	\$ 1,020,000	\$ 135,000	\$ 20,000	\$ 50,000	\$ 40,000	\$ 60,000	\$ 150,000	\$ 200,000	\$ 400,000	\$ 20,000	\$ 555,000
End Fund Balance	\$ 592,012	\$ 95,469	\$ (299,972)	\$ (762,775)	\$ (1,169,133)	\$ (1,592,785)	\$ (1,959,840)	\$ (2,430,150)	\$ (3,274,750)	\$ (4,838,349)	\$ (6,599,755)	\$ (8,299,850)	\$ (9,854,755)
Target Reserve	\$ 250,594	\$ 343,198	\$ 377,588	\$ 411,715	\$ 400,419	\$ 411,871	\$ 411,871	\$ 402,545	\$ 411,190	\$ 482,041	\$ 591,834	\$ 491,408	\$ 482,082

Sewer Utility 10 Year Outlook

Starting Fund Balance	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 417,493	\$ 436,742	\$ 420,000	\$ 472,500	\$ 475,120	\$ 482,077	\$ 489,033	\$ 495,990	\$ 502,946	\$ 509,903	\$ 516,859	\$ 523,816	\$ 530,772
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer	\$ -	\$ -	\$ 8,000	\$ 8,000	\$ 8,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 12,000	\$ 12,000	\$ 14,000	\$ 14,000	\$ 14,000
Interest	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Misc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 417,993	\$ 437,242	\$ 428,500	\$ 481,000	\$ 483,620	\$ 492,577	\$ 499,533	\$ 506,490	\$ 513,446	\$ 522,403	\$ 531,359	\$ 538,316	\$ 545,272
Personnel	\$ -	\$ -	\$ 59,621	\$ 57,654	\$ 61,191	\$ 17,867	\$ 33,240	\$ 55,912	\$ 12,587	\$ 27,961	\$ 50,632	\$ 7,308	\$ 22,681
Supplies & Expenses	\$ 4,500	\$ 10,878	\$ 41,024	\$ 40,133	\$ 6,846	\$ 4,403	\$ 19,457	\$ 49,608	\$ 4,755	\$ 2,912	\$ 17,366	\$ 47,518	\$ 2,665
Services & Charges	\$ 295,977	\$ 247,183	\$ 264,400	\$ 311,048	\$ 329,660	\$ 336,452	\$ 343,243	\$ 350,035	\$ 356,826	\$ 363,618	\$ 370,409	\$ 377,201	\$ 383,992
Staff Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer & Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 300,477	\$ 258,061	\$ 389,323	\$ 425,275	\$ 412,125	\$ 371,123	\$ 406,314	\$ 463,901	\$ 380,487	\$ 398,183	\$ 440,672	\$ 434,027	\$ 413,338
Operating Profit/Loss	\$ 117,516	\$ 179,181	\$ 39,177	\$ 55,725	\$ 71,495	\$ 121,454	\$ 93,219	\$ 42,589	\$ 134,959	\$ 124,220	\$ 90,687	\$ 104,289	\$ 131,934
Ending Fund Balance	\$ 117,516	\$ 1,337,755	\$ 1,080,897	\$ 971,622	\$ 893,117	\$ 894,571	\$ 787,790	\$ 780,379	\$ 865,338	\$ 929,558	\$ 970,245	\$ 1,014,534	\$ 1,046,468
Capital Expense	\$ 38,259	\$ 203,500	\$ 165,000	\$ 150,000	\$ 120,000	\$ 200,000	\$ 50,000	\$ 50,000	\$ 60,000	\$ 50,000	\$ 60,000	\$ 100,000	\$ 100,000
End Fund Balance	\$ 1,134,255	\$ 915,897	\$ 821,622	\$ 773,117	\$ 821,622	\$ 694,571	\$ 737,790	\$ 730,379	\$ 805,338	\$ 879,558	\$ 910,245	\$ 914,534	\$ 946,468
Target Reserve	\$ -	\$ 51,612	\$ 77,865	\$ 85,055	\$ 82,425	\$ 74,225	\$ 81,263	\$ 92,780	\$ 76,097	\$ 79,637	\$ 88,134	\$ 86,805	\$ 82,668

Trash & Composting Utility 10 Year Outlook

Starting Fund Balance	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 286,178	\$ 349,134	\$ 300,000	\$ 365,000	\$ 375,388	\$ 385,776	\$ 396,165	\$ 416,941	\$ 427,330	\$ 437,718	\$ 448,107	\$ 448,107	\$ 458,495
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest	\$ 500	\$ 500	\$ 500	\$ 600	\$ 625	\$ 663	\$ 699	\$ 736	\$ 773	\$ 810	\$ 847	\$ 884	\$ 915
Misc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 286,678	\$ 349,634	\$ 300,500	\$ 365,600	\$ 376,013	\$ 386,439	\$ 396,864	\$ 417,677	\$ 428,103	\$ 438,528	\$ 448,954	\$ 448,991	\$ 459,410
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Expenses	\$ 80,915	\$ 314,020	\$ 390,089	\$ 353,378	\$ 374,706	\$ 396,039	\$ 417,372	\$ 438,705	\$ 460,037	\$ 481,370	\$ 502,703	\$ 524,036	\$ 545,369
Services & Charges	\$ 11,248	\$ 5,630	\$ 5,600	\$ 6,500	\$ 4,565	\$ 2,898	\$ 1,231	\$ 5,000	\$ 4,000	\$ 3,000	\$ 4,500	\$ 5,200	\$ 5,500
Staff Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer & Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 92,163	\$ 319,650	\$ 395,689	\$ 359,878	\$ 379,271	\$ 398,937	\$ 418,603	\$ 443,705	\$ 464,037	\$ 484,370	\$ 507,203	\$ 529,236	\$ 550,869
Operating Profit/ Loss	\$ 194,515	\$ 29,984	\$ (35,189)	\$ 5,722	\$ (3,258)	\$ (12,498)	\$ (21,739)	\$ (26,028)	\$ (35,934)	\$ (45,842)	\$ (58,249)	\$ (80,245)	\$ (91,459)
Ending Fund Balance	\$ -	\$ 130,025	\$ 82,111	\$ 132,333	\$ 129,075	\$ 116,577	\$ 94,838	\$ 68,810	\$ 32,876	\$ (12,966)	\$ (71,215)	\$ (151,460)	\$ (242,919)
Target Reserve	\$ 14,433	\$ 63,930	\$ 67,138	\$ 71,976	\$ 75,854	\$ 79,787	\$ 83,721	\$ 88,741	\$ 92,807	\$ 96,874	\$ 101,441	\$ 105,847	\$ 110,174

Conservation Trust 10 Year Outlook

Starting Fund Balance	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	\$ 183,197	\$ 123,899	\$ 117,899	\$ 117,899	\$ 26,899	\$ (65,120)	\$ (70,237)	\$ (58,801)	\$ (35,920)	\$ (31,722)	\$ (43,721)	\$ (96,393)	\$ (114,301)
Taxes	\$ 65,002	\$ 63,897	\$ 58,000	\$ 60,000	\$ 67,347	\$ 61,883	\$ 63,436	\$ 70,112	\$ 64,648	\$ 66,202	\$ 72,877	\$ 67,413	\$ 68,967
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Interest	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Misc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Total Revenue	\$ 65,002	\$ 63,897	\$ 58,000	\$ 60,000	\$ 67,347	\$ 61,883	\$ 63,436	\$ 70,112	\$ 64,648	\$ 66,202	\$ 72,877	\$ 67,413	\$ 68,967
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Supplies & Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Services & Charges	\$ 275,137	\$ 199,803	\$ 31,000	\$ 103,000	\$ 84,366	\$ 67,000	\$ 52,000	\$ 47,231	\$ 60,450	\$ 78,201	\$ 125,549	\$ 85,321	\$ 115,243
Staff Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Transfer & Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Total Expenses	\$ 275,137	\$ 199,803	\$ 31,000	\$ 103,000	\$ 84,366	\$ 67,000	\$ 52,000	\$ 47,231	\$ 60,450	\$ 78,201	\$ 125,549	\$ 85,321	\$ 115,243
Operating Profit/Loss	\$ (210,135)	\$ (75,906)	\$ 27,000	\$ (43,000)	\$ (17,019)	\$ (5,117)	\$ 11,436	\$ 22,881	\$ 4,198	\$ (11,999)	\$ (52,672)	\$ (17,908)	\$ (46,276)
Ending Fund Balance	\$ (210,135)	\$ 107,291	\$ 150,899	\$ 74,899	\$ 9,880	\$ (70,237)	\$ (58,801)	\$ (35,920)	\$ (31,722)	\$ (43,721)	\$ (96,393)	\$ (114,301)	\$ (160,577)
Capital Expense	\$ -	\$ 33,000	\$ 48,000	\$ 48,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
End Fund Balance	\$ 107,291	\$ 117,899	\$ 117,899	\$ 26,899	\$ (65,120)	\$ (70,237)	\$ (58,801)	\$ (35,920)	\$ (31,722)	\$ (43,721)	\$ (96,393)	\$ (114,301)	\$ (180,577)
Target Reserve	\$ 27,961	\$ 6,200	\$ 6,200	\$ 20,600	\$ 16,873	\$ 13,400	\$ 10,400	\$ 9,446	\$ 12,090	\$ 15,640	\$ 25,110	\$ 17,064	\$ 23,049

Open Space 10 Year Outlook

Starting Fund Balance	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Taxes	\$ 172,847	\$ 237,428	\$ 220,000	\$ 240,000	\$ 235,657	\$ 243,940	\$ 252,254	\$ 260,567	\$ 268,881	\$ 277,194	\$ 285,508	\$ 293,822	\$ 302,135
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,144	\$ 961	\$ 779	\$ 596	\$ 414	\$ 1,000	\$ 500	\$ 600	\$ 500	\$ 500
Misc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 174,347	\$ 238,928	\$ 221,500	\$ 241,144	\$ 236,618	\$ 244,719	\$ 252,850	\$ 260,981	\$ 269,881	\$ 277,694	\$ 286,108	\$ 294,322	\$ 302,635
Personnel	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 16,800	\$ 10,427	\$ 4,054	\$ 6,000	\$ 8,000	\$ 163,399	\$ 171,445	\$ 184,716	\$ 190,270
Supplies & Expenses	\$ 67,000	\$ 67,000	\$ 67,000	\$ 68,000	\$ 68,000	\$ 70,000	\$ 70,000	\$ 71,000	\$ 71,000	\$ 72,000	\$ 72,000	\$ 73,000	\$ 73,000
Services & Charges	\$ 45,435	\$ 5,667	\$ 13,000	\$ 15,000	\$ 30,801	\$ 32,083	\$ 33,364	\$ 34,646	\$ 35,928	\$ 37,210	\$ 38,491	\$ 39,773	\$ 41,055
Staff Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities	\$ 10,521	\$ 17,235	\$ 33,800	\$ 35,000	\$ 31,777	\$ 32,470	\$ 33,163	\$ 33,855	\$ 34,548	\$ 35,241	\$ 35,933	\$ 36,626	\$ 37,319
Transfer & Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 147,956	\$ 114,902	\$ 138,800	\$ 143,000	\$ 147,378	\$ 144,980	\$ 140,581	\$ 145,501	\$ 149,476	\$ 307,850	\$ 317,869	\$ 334,115	\$ 275,944
Operating Profit/Loss	\$ 26,391	\$ 124,026	\$ 82,700	\$ 98,144	\$ 89,240	\$ 99,739	\$ 112,269	\$ 115,480	\$ 120,405	\$ (30,156)	\$ (31,761)	\$ (39,793)	\$ 26,691
Ending Fund Balance	\$ 26,391	\$ 863,506	\$ 1,003,392	\$ 924,536	\$ 669,776	\$ 509,514	\$ 611,783	\$ 517,263	\$ 627,668	\$ 587,512	\$ 545,751	\$ 495,958	\$ 512,649
Capital Expense	\$ -	\$ -	\$ 180,000	\$ 341,000	\$ 260,000	\$ 10,000	\$ 210,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
End Fund Balance	\$ 863,506	\$ 823,392	\$ 823,392	\$ 580,536	\$ 409,776	\$ 499,514	\$ 401,783	\$ 507,263	\$ 617,668	\$ 577,512	\$ 535,751	\$ 485,958	\$ 502,649
Target Reserve	\$ 22,980	\$ 22,980	\$ 27,760	\$ 28,600	\$ 29,476	\$ 28,996	\$ 28,116	\$ 29,100	\$ 29,895	\$ 61,570	\$ 63,574	\$ 66,823	\$ 55,189

Fire Pension Fund 10 Year Outlook

Starting Fund Balance	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Transfer	\$ 34,300	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500
Interest	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Misc.	\$ 22,500	\$ 30,870	\$ 30,870	\$ 30,870	\$ 30,870	\$ 30,870	\$ 30,870	\$ 30,870	\$ 30,870	\$ 30,870	\$ 30,870	\$ 30,870	\$ 30,870
Total Revenue	\$ 56,800	\$ 68,370	\$ 68,370	\$ 68,370	\$ 68,370	\$ 68,370	\$ 68,370	\$ 68,370	\$ 68,370	\$ 68,370	\$ 68,370	\$ 68,370	\$ 68,370
Personnel	\$ 52,658	\$ 51,668	\$ 46,629	\$ 45,000	\$ 42,668	\$ 40,233	\$ 37,798	\$ 35,363	\$ 32,928	\$ 30,493	\$ 28,059	\$ 25,624	\$ 23,189
Supplies & Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Services & Charges	\$ 2,500	\$ 4,500	\$ 4,500	\$ 4,600	\$ 4,800	\$ 4,900	\$ 5,000	\$ 5,123	\$ 5,897	\$ 6,178	\$ 6,200	\$ 6,500	\$ 6,500
Staff Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Transfer & Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0
Total Expenses	\$ 55,158	\$ 56,168	\$ 51,129	\$ 49,600	\$ 47,468	\$ 45,133	\$ 42,798	\$ 40,486	\$ 38,825	\$ 36,671	\$ 34,259	\$ 32,124	\$ 29,689
Operating Profit/ Loss	\$ 1,642	\$ 12,202	\$ 17,241	\$ 18,770	\$ 20,902	\$ 23,237	\$ 25,572	\$ 27,884	\$ 29,545	\$ 31,699	\$ 34,111	\$ 36,246	\$ 38,681
Ending Fund Balance	\$ 745,609	\$ 762,850	\$ 762,850	\$ 760,547	\$ 766,649	\$ 789,886	\$ 815,458	\$ 843,342	\$ 872,887	\$ 904,586	\$ 938,697	\$ 974,943	\$ 1,013,624
End Fund Balance	\$ 745,609	\$ 762,850	\$ 762,850	\$ 760,547	\$ 766,649	\$ 789,886	\$ 815,458	\$ 843,342	\$ 872,887	\$ 904,586	\$ 938,697	\$ 974,943	\$ 1,013,624

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Capital Plan: General Fund Tab

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2023 Proposed Budget

Capital Investment Plan

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Fund Balance Start of Year	\$ 387,903	\$ 1,443,948	\$ 651,048	\$ 462,501	\$ (438,520)	\$ (712,746)	\$ (57,946)	\$ 1,172,896	\$ 2,343,824	\$ 2,248,648
Sale of Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from GF	\$ 4,330,000	\$ 1,500,000	\$ 2,500,000	\$ 1,800,000	\$ 2,000,000	\$ 1,550,000	\$ 2,000,000	\$ 3,000,000	\$ 2,000,000	\$ 3,000,000
Interest	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 4,330,000	\$ 1,500,000	\$ 2,500,000	\$ 1,800,000	\$ 2,000,000	\$ 1,550,000	\$ 2,000,000	\$ 3,000,000	\$ 2,000,000	\$ 3,000,000
Fund	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Public Works Vehicles & Equipment	CE \$ 72,000	\$ 120,000	\$ 115,000	\$ 40,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -
Police Vehicles & Equipment	CE \$ 38,000	\$ 124,000	\$ 115,400	\$ 117,200	\$ 169,000	\$ 120,800	\$ 122,600	\$ 124,400	\$ 176,200	\$ 184,000
Asphalt Plan	CI \$ 336,166	\$ 200,000	\$ 587,747	\$ 393,420	\$ 395,827	\$ 200,000	\$ 300,157	\$ 1,424,273	\$ 1,693,576	\$ 1,367,759
Facilities	CE \$ 1,440,570	\$ 795,500	\$ 652,000	\$ 633,000	\$ 100,000	\$ -	\$ 23,000	\$ 25,000	\$ -	\$ 278,000
Administrative Vehicles & Equipment	CE \$ 12,400	\$ 7,400	\$ 55,400	\$ 7,400	\$ 7,400	\$ 7,400	\$ 7,400	\$ 47,400	\$ 7,400	\$ 7,400
Non-Utility Infrastructure	CI \$ 2,206,464	\$ 910,000	\$ 1,145,000	\$ 1,500,000	\$ 1,500,000	\$ 550,000	\$ 300,000	\$ 200,000	\$ 200,000	\$ 200,000
IT Infrastructure	CE \$ 79,500	\$ 136,000	\$ 18,000	\$ 10,000	\$ 22,000	\$ 17,000	\$ 16,000	\$ 8,000	\$ 18,000	\$ 35,000
Total	\$ 4,185,100	\$ 2,292,900	\$ 2,688,547	\$ 2,701,020	\$ 2,274,227	\$ 895,200	\$ 769,157	\$ 1,829,073	\$ 2,095,176	\$ 2,072,159

IT Infrastructure

Medeco Key Software cloud - sub
 Network rack cleanup
 Computer Refresh (8)
 Battery Backup
 Public Works Fiber
 Public Works Setup/Equip
 Equipment
 New Server
 Security Cameras
 Network switches

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	
	\$ 5,400																		
	\$ 1,600		6500		2000		2000		2000		2000		2000		2000		2000		
	\$ 18,000		20000	86000			8000	9000			6000	10000							
	\$ 5,700				6000				6000				6000				6000		
	\$ 16,500																		
	\$ 2,500																		
	\$ 8,000	8000	8000	50000	10000	10000	12000	8000	8000	8000	10000	25000	10000	8000	8000	8000	10000	10000	
	\$ -	0	40000					40000					40000						
	\$ -		5000	8000			50000												
					10000						10000								

\$ 57,700	\$ 8,000	\$ 79,500	\$ 136,000	\$ 18,000	\$ 10,000	\$ 22,000	\$ 17,000	\$ 16,000	\$ 8,000	\$ 18,000	\$ 35,000	\$ 18,000	\$ 8,000	\$ 10,000	\$ 8,000	\$ 18,000	\$ 10,000	\$ 10,000
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Facilities

Civic Center

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Improvements	\$ 65,000.00	\$ 160,000.00	\$ 150,000.00	\$ 7,500.00	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ 25,000.00	\$ -	\$ 50,000.00	\$ 25,000.00
Council Chamber IT	\$ 35,000.00	\$ -	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt SRV	\$ 752,213.00	\$ 753,105.00	\$ 803,570.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
HVAC/ Mech													
Solar Panel Buyout	\$ -	\$ 575,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,000.00	\$ 220,000.00
ADA Ramps													
Flooring			\$ 20,000.00										
W/D Addition	\$ -	\$ -	\$ 8,000.00	\$ 8,000.00	\$ 12,000.00	\$ 8,000.00			\$ 8,000.00			\$ 8,000.00	
Lift	\$ -	\$ -	\$ -	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PD Gate Opener													
Replacements x2					\$ 40,000.00								
Basement Sealing	\$ -	\$ -	\$ -	\$ 125,000.00									

Public Works Shop

Electrical System Upgrade			\$ 12,000.00										
Asphalt/ Lot Maint.				\$ 15,000.00					\$ 15,000.00				
HVAC System			\$ 37,000.00										
Parks													
Citizen's Park	\$ -	\$ -	\$ 410,000.00										
Walker Branch	\$ -	\$ -	\$ -	\$ 600,000.00	\$ 600,000.00	\$ 600,000.00	\$ 100,000.00						
	\$ 852,213.00	\$ 1,488,105.00	\$ 1,440,570.00	\$ 795,500.00	\$ 652,000.00	\$ 633,000.00	\$ 100,000.00	\$ -	\$ 23,000.00	\$ 25,000.00	\$ -	\$ 278,000.00	\$ 245,000.00

Administration Vehicles & Equipment

Make	Assign	Year	Cycle	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Chevy Bolt	Co-Responder	2021	15													0
Chevy Bolt	Code Enforcement	2021	15													0
Ford Ranger	General	1996	25				48000									0
	P&R Van		20										40000			0
	Copier		AN	7400	7400	7400	7400	7400	7400	7400	7400	7400	7400	7400	7400	7400
	Trailer- Special Events		20			5000										
				\$ 7,400.00	\$ 7,400.00	\$ 12,400.00	\$ 7,400.00	\$ 55,400.00	\$ 7,400.00	\$ 7,400.00	\$ 7,400.00	\$ 7,400.00	\$ 47,400.00	\$ 7,400.00	\$ 7,400.00	\$ 7,400.00

Non-Utility Infrastructure

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
20th Ave. Improvements	\$ 2,500,000.00					\$ 900,000.00							
Pierce St. Improvements	\$ 600,000.00												
26th Ave. Improvements	\$ 400,000.00		\$ 400,000.00	\$ 600,000.00	\$ 600,000.00		\$ 900,000.00						
25th Ave. Improvements	\$ 400,000.00		\$ 100,000.00										
Sheridan Corridor		\$ 200,000.00	\$ 50,000.00	\$ 10,000.00									
Sidewalk Plan		\$ 50,000.00	\$ 1,256,464.00	\$ 50,000.00	\$ 45,000.00	\$ 50,000.00	\$ 50,000.00						
Internal Street TC		\$ 30,000.00	\$ 200,000.00	\$ 150,000.00	\$ 150,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	200000
ADA Transition Plan			\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00				
Walkability Plan			\$ 100,000.00										
Depew St. One Way			\$ 22,000.00		\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00					
ADA Transition 24th Ave.													
ADA Citizen's Park				\$ 13,000.00									
Parking Lot Maint			\$ 13,000.00										
			\$ 85,000.00										
	\$ 3,900,000.00	\$ 280,000.00	\$ 2,206,464.00	\$ 910,000.00	\$ 1,145,000.00	\$ 1,500,000.00	\$ 1,500,000.00	\$ 550,000.00	\$ 300,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00

Asphalt Plan

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Streets	\$ -	\$ 276,927.23	\$ 116,165.51	\$ -	\$ 987,747.23	\$ 193,420.29	\$ 14,506.52	\$ -	\$ 100,157.33	\$ 1,224,272.76	\$ 1,493,576.18	\$ 634,464.77	\$ 72,359.28
Alleys	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 181,320.19	\$ -	\$ -	\$ -	\$ -	\$ 539,294.67	\$ -
Pre-Maint.	\$ 200,000.00	\$ 200,000.00	\$ 220,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00
	\$ 200,000.00	\$ 476,927.23	\$ 336,165.51	\$ 200,000.00	\$ 587,747.23	\$ 393,420.29	\$ 395,826.71	\$ 200,000.00	\$ 300,157.33	\$ 1,424,272.76	\$ 1,693,576.18	\$ 1,367,759.43	\$ 272,359.28

Streets

Block	Street	Type	Width	Length	Share	Square Feet	Square Yards	Last MO	CS (3-5)	Seal (7-10)	OL (10-15)	RR (16-20)
2000	Ames St.	1	32	612	1	19584	2176	2016	2026	2026	2031	2036
2200	Ames St.	1	32	615	1	19680	2187	2016	2026	2026	2031	2036
2400	Ames St.	1	32	615	1	19680	2187	2016	2026	2026	2031	2036
2500	Ames St.	1	32	618	1	19776	2197	2016	2026	2026	2031	2036
2600	Ames St.	1	32	280	0.5	4480	498	2017	2027	2027	2032	2037
2000	Benton St.	1	30	612	1	18360	2040	2016	2026	2026	2031	2036
2400	Benton St.	1	30	615	1	18450	2050	2016	2026	2026	2031	2036
2500	Benton St.	1	30	618	1	18540	2060	2016	2026	2026	2031	2036
2400	Chase St.	1	30	615	1	18450	2050	2016	2026	2026	2031	2036
2500	Chase St.	1	30	618	1	18540	2060	2016	2026	2026	2031	2036
1700	Depew St.	1	32	585	0.5	9360	1040	2018	2028	2028	2033	2038
1800	Depew St.	1	32	690	0.5	11040	1227	2018	2028	2028	2033	2038
1900	Depew St.	1	32	690	0.5	11040	1227	2018	2028	2028	2033	2038
2000	Depew St.	1	30	612	1	18360	2040	2016	2026	2026	2031	2036
2200	Depew St.	1	30	615	1	18450	2050	2016	2026	2026	2031	2036
2400	Depew St.	1	30	615	1	18450	2050	2016	2026	2026	2031	2036
2500	Depew St.	1	30	618	1	18540	2060	2016	2026	2026	2031	2036
2000	Eaton St.	1	30	612	1	18360	2040	2016	2026	2026	2031	2036
2200	Eaton St.	1	30	615	1	18450	2050	2016	2026	2026	2031	2036
2500	Eaton St.	1	30	615	1	18450	2050	2016	2026	2026	2031	2036
2600	Eaton St.	1	30	618	1	18540	2060	2016	2026	2026	2031	2036
1800	Fenton St.	1	32	370	0.5	11840	1316	2017	2027	2027	2032	2037
1900	Fenton St.	1	32	690	0.5	11040	1227	2017	2027	2027	2032	2037
2000	Fenton St.	1	32	690	0.5	11040	1227	2017	2027	2027	2032	2037
2000	Fenton St.	1	30	612	1	18360	2040	2016	2026	2026	2031	2036
2200	Fenton St.	1	30	615	1	18450	2050	2016	2026	2026	2031	2036
2400	Fenton St.	1	30	615	1	18450	2050	2016	2026	2026	2031	2036
2500	Fenton St.	1	30	618	1	18540	2060	2016	2026	2026	2031	2036
1900	Gray St.	1	32	690	1	22080	2453	2020	2030	2030	2035	2040
2000	Gray St.	1	30	612	1	18360	2040	2020	2030	2030	2035	2040
2200	Gray St.	1	30	615	1	18450	2050	2020	2030	2030	2035	2040
2400	Gray St.	1	30	615	1	18450	2050	2020	2030	2030	2035	2040
2500	Gray St.	1	30	618	1	18540	2060	2020	2030	2030	2035	2040
1800	Harlan St.	2	36	380	0.5	6840	760	2020	2026	2026	2030	2036
1900	Harlan St.	2	36	690	1	24840	2760	2020	2026	2026	2030	2036
2000	Harlan St.	1	50	612	1	30600	3400	2020	2026	2026	2030	2036
2200	Harlan St.	1	50	615	1	30750	3417	2020	2026	2026	2030	2036
2400	Harlan St.	1	50	615	1	30750	3417	2020	2026	2026	2030	2036
2500	Harlan St.	1	50	618	1	30900	3433	2020	2026	2026	2030	2036
2000	Ingalls St.	1	30	612	1	18360	2040	2015	2025	2025	2030	2035
2200	Ingalls St.	1	30	615	1	18450	2050	2015	2025	2025	2030	2035
2400	Ingalls St.	1	30	615	1	18450	2050	2015	2025	2025	2030	2035
2500	Ingalls St.	1	30	618	1	18540	2060	2015	2025	2025	2030	2035
2600	Ingalls St.	1	32	660	1	21120	2347	2017	2027	2027	2032	2037
2000	Jay St.	1	30	612	1	18360	2040	2015	2025	2025	2030	2035
2200	Jay St.	1	30	615	1	18450	2050	2015	2025	2025	2030	2035
2400	Jay St.	1	30	615	1	18450	2050	2015	2025	2025	2030	2035
2500	Jay St.	1	30	618	1	18540	2060	2015	2025	2025	2030	2035
2000	Kendall St.	1	30	612	1	18360	2040	2015	2025	2025	2030	2035
2200	Kendall St.	1	30	615	1	18450	2050	2015	2025	2025	2030	2035
2400	Kendall St.	1	30	615	1	18450	2050	2015	2025	2025	2030	2035
2500	Kendall St.	1	30	618	1	18540	2060	2015	2025	2025	2030	2035
2600	Kendall St.	1	32	500	0.5	8000	889	2019	2029	2029	2034	2039
2800	Kendall St.	1	32	500	0.5	8000	889	2019	2029	2029	2034	2039
2000	Lamar St.	1	30	612	1	18360	2040	2014	2024	2024	2029	2034
2200	Lamar St.	1	30	615	1	18450	2050	2015	2025	2025	2030	2035
2400	Lamar St.	1	30	615	1	18450	2050	2015	2025	2025	2030	2035
2500	Lamar St.	1	30	618	1	18540	2060	2015	2025	2025	2030	2035
2000	Lamar St.	1	30	618	1	18540	2060	2015	2025	2025	2030	2035

2000 Marshall St.	1	30	612	1	18360	2040	2015	2025	2025	2030	2035
2200 Marshall St.	1	30	615	1	18450	2050	2015	2025	2025	2030	2035
2400 Marshall St.	1	30	984	1	29520	3280	2015	2025	2025	2030	2035
2000 Newland St.	1	30	612	1	18360	2040	2014	2024	2024	2029	2034
2200 Newland St.	1	30	615	1	18450	2040	2014	2024	2024	2029	2034
2400 Newland St.	1	30	984	1	29520	3280	2015	2025	2025	2030	2035
2500 Newland St.	1	30	100	1	3000	333	2014	2024	2024	2029	2034
2400 Otis Ct.	1	30	984	1	29520	3280	2015	2025	2025	2030	2035
2000 Otis St.	1	30	612	1	18360	2040	2014	2024	2024	2029	2034
2400 Otis St.	1	30	612	1	18360	2040	2014	2024	2024	2029	2034
2000 Pierce St.	2	60	60	1	29520	3280	2014	2024	2024	2029	2034
2200 Pierce St.	2	60	60	1	36900	4100	2014	2020	2020	2022	2030
2400 Pierce St.	2	60	60	1	29520	3280	2014	2020	2020	2022	2030
2400 Reed St.	1	32	200	0.5	3200	356	2019	2029	2029	2039	2039
5200 W. 17th Ave.	2	32	320	0.5	5120	569	2017	2023	2023	2027	2033
5300 W. 17th Ave.	2	32	320	0.5	5120	569	2017	2023	2023	2027	2033
5400 W. 17th Ave.	2	32	320	0.5	5120	569	2017	2023	2023	2027	2033
5200 W. 20th Ave.	2	48	320	1	15360	1707	2014	2020	2020	2022	2030
5300 W. 20th Ave.	2	48	320	1	15360	1707	2014	2020	2020	2022	2030
5500 W. 20th Ave.	2	48	320	1	15360	1707	2014	2020	2020	2022	2030
5400 W. 20th Ave.	2	48	320	1	15360	1707	2014	2020	2020	2022	2030
5500 W. 20th Ave.	2	48	320	1	15360	1707	2014	2020	2020	2022	2030
5600 W. 20th Ave.	2	48	320	1	15360	1707	2014	2020	2020	2022	2030
5700 W. 20th Ave.	2	48	320	0.75	11520	1280	2014	2020	2020	2022	2030
5800 W. 20th Ave.	2	48	320	1	15360	1707	2014	2020	2020	2022	2030
5800 W. 20th Ave.	2	48	320	1	15360	1707	2014	2020	2020	2022	2030
6000 W. 20th Ave.	2	48	320	1	15360	1707	2014	2020	2020	2022	2030
6100 W. 20th Ave.	2	48	320	1	15360	1707	2014	2020	2020	2022	2030
6200 W. 20th Ave.	2	48	320	0.5	7680	853	2014	2020	2020	2022	2030
6300 W. 20th Ave.	2	48	320	0.5	7680	853	2014	2020	2020	2022	2030
6400 W. 20th Ave.	2	48	320	0.5	7680	853	2014	2020	2020	2022	2030
6500 W. 20th Ave.	2	48	320	0.5	7680	853	2014	2020	2020	2022	2030
6600 W. 20th Ave.	2	48	320	0.5	7680	853	2014	2020	2020	2022	2030
6900 W. 20th Ave.	2	48	400	0.5	9600	1067	2014	2020	2020	2022	2030
5200 W. 22nd Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
5300 W. 22nd Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
5400 W. 22nd Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
5600 W. 22nd Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
5700 W. 22nd Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
5800 W. 22nd Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
5900 W. 22nd Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
6000 W. 22nd Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031
6100 W. 22nd Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031
6200 W. 22nd Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031
6300 W. 22nd Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031
6400 W. 22nd Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031
6500 W. 22nd Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031
6600 W. 22nd Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031
5200 W. 24th Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
5300 W. 24th Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
5400 W. 24th Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
5500 W. 24th Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
5600 W. 24th Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
5700 W. 24th Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
5800 W. 24th Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
5900 W. 24th Ave.	2	32	320	1	10240	1138	2016	2022	2022	2026	2032
6000 W. 24th Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031
6100 W. 24th Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031
6200 W. 24th Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031
6300 W. 24th Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031
6400 W. 24th Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031
6500 W. 24th Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031
6600 W. 24th Ave.	2	32	320	1	10240	1138	2015	2021	2021	2025	2031

Block	Street	Type	Width	Length	Share	Square Feet	Square Yards	Last MO	2017	2021	2022	2023	2024	2025	2026	2027
6900 W. 24th Ave.		1	32	620	0.5	9920	1102	2017	2027	2027	2027	2027	2027	2027	2027	2027
5200 W. 25th Ave.		2	32	320	1	10240	1138	2016	2016	2022	2022	2022	2022	2022	2022	2022
5300 W. 25th Ave.		2	32	320	1	10240	1138	2016	2016	2022	2022	2022	2022	2022	2022	2022
5400 W. 25th Ave.		2	32	320	1	10240	1138	2016	2016	2022	2022	2022	2022	2022	2022	2022
5500 W. 25th Ave.		2	32	320	1	10240	1138	2016	2016	2022	2022	2022	2022	2022	2022	2022
5600 W. 25th Ave.		2	32	320	1	10240	1138	2016	2016	2022	2022	2022	2022	2022	2022	2022
5700 W. 25th Ave.		2	32	320	1	10240	1138	2016	2016	2022	2022	2022	2022	2022	2022	2022
5800 W. 25th Ave.		2	32	320	1	10240	1138	2016	2016	2022	2022	2022	2022	2022	2022	2022
5900 W. 25th Ave.		2	32	320	1	10240	1138	2015	2015	2021	2021	2021	2021	2021	2021	2021
6000 W. 25th Ave.		2	32	320	1	10240	1138	2015	2015	2021	2021	2021	2021	2021	2021	2021
6100 W. 25th Ave.		2	32	320	1	10240	1138	2015	2015	2021	2021	2021	2021	2021	2021	2021
6200 W. 25th Ave.		2	32	320	1	10240	1138	2015	2015	2021	2021	2021	2021	2021	2021	2021
6300 W. 25th Ave.		2	32	320	1	10240	1138	2015	2015	2021	2021	2021	2021	2021	2021	2021
6400 W. 25th Ave.		2	32	320	1	10240	1138	2015	2015	2021	2021	2021	2021	2021	2021	2021
6500 W. 25th Ave., Ln.		2	32	375	1	12000	1333	2015	2015	2021	2021	2021	2021	2021	2021	2021
6600 W. 25th Ave., Ln.		2	32	375	1	12000	1333	2015	2015	2021	2021	2021	2021	2021	2021	2021
5200 W. 26th Ave.		2	42	320	1	13440	1493	2015	2015	2021	2021	2021	2021	2021	2021	2021
5300 W. 26th Ave.		2	42	320	0.75	10080	1120	2015	2015	2021	2021	2021	2021	2021	2021	2021
5400 W. 26th Ave.		2	42	320	0.75	10080	1120	2015	2015	2021	2021	2021	2021	2021	2021	2021
5500 W. 26th Ave.		2	42	320	0.75	10080	1120	2015	2015	2021	2021	2021	2021	2021	2021	2021
5600 W. 26th Ave.		2	42	320	0.75	10080	1120	2015	2015	2021	2021	2021	2021	2021	2021	2021
5700 W. 26th Ave.		2	42	320	0.75	10080	1120	2015	2015	2021	2021	2021	2021	2021	2021	2021
5800 W. 26th Ave.		2	42	320	0.75	10080	1120	2015	2015	2021	2021	2021	2021	2021	2021	2021
5900 W. 26th Ave.		2	42	320	0.75	10080	1120	2015	2015	2021	2021	2021	2021	2021	2021	2021
6000 W. 26th Ave.		2	42	320	0.75	10080	1120	2015	2015	2021	2021	2021	2021	2021	2021	2021
6100 W. 26th Ave.		2	42	320	1	13440	1493	2015	2015	2021	2021	2021	2021	2021	2021	2021
6200 W. 26th Ave.		2	42	320	0.75	10080	1120	2015	2015	2021	2021	2021	2021	2021	2021	2021
6300 W. 26th Ave.		2	42	320	0.75	10080	1120	2015	2015	2021	2021	2021	2021	2021	2021	2021
6400 W. 26th Ave.		2	42	320	0.75	10080	1120	2015	2015	2021	2021	2021	2021	2021	2021	2021
6500 W. 26th Ave.		2	42	320	0.75	10080	1120	2015	2015	2021	2021	2021	2021	2021	2021	2021
6600 W. 26th Ave.		2	42	320	0.75	10080	1120	2015	2015	2021	2021	2021	2021	2021	2021	2021
5800 W. 19th Ave.		1	32	320	1	10240	1138	2015	2015	2021	2021	2021	2021	2021	2021	2021

Rates
OL \$ 8.50
RR \$ 25.00

Alleys

Block	Street	Type	Width	Length	Share	Square Feet	Square Yards	Last MO	2017	2021	2022	2023	2024	2025	2026	2027
2000 Ames St.		3	12	612	1	7344	816	2017	2017	2027	2027	2027	2027	2027	2027	2027
2200 Ames St.		3	12	615	1	7380	820	2002	2002	2022	2022	2022	2022	2022	2022	2022
2400 Ames St.		3	12	615	1	7380	820	2012	2012	2022	2022	2022	2022	2022	2022	2022
2500 Ames St.		3	12	618	1	7416	824	2002	2002	2022	2022	2022	2022	2022	2022	2022
2000 Benton St.		3	12	612	1	7344	816	2002	2002	2022	2022	2022	2022	2022	2022	2022
2400 Benton St.		3	12	615	1	7380	820	2002	2002	2022	2022	2022	2022	2022	2022	2022
2500 Benton St.		3	12	618	1	7416	824	2002	2002	2022	2022	2022	2022	2022	2022	2022
2400 Chase St.		3	12	615	1	7380	820	2002	2002	2022	2022	2022	2022	2022	2022	2022
2500 Chase St.		3	12	618	1	7416	824	2002	2002	2022	2022	2022	2022	2022	2022	2022
2000 Depew St.		3	12	612	1	7344	816	2002	2002	2022	2022	2022	2022	2022	2022	2022
2200 Depew St.		3	12	615	1	7380	820	2002	2002	2022	2022	2022	2022	2022	2022	2022
2400 Depew St.		3	12	618	1	7416	824	2002	2002	2022	2022	2022	2022	2022	2022	2022
2500 Depew St.		3	12	612	1	7344	816	2016	2016	2026	2026	2026	2026	2026	2026	2026
2000 Eaton St.		3	12	615	1	7380	820	2002	2002	2022	2022	2022	2022	2022	2022	2022
2200 Eaton St.		3	12	618	1	7416	824	2002	2002	2022	2022	2022	2022	2022	2022	2022
2400 Eaton St.		3	12	615	1	7380	820	2002	2002	2022	2022	2022	2022	2022	2022	2022

2500 Eaton St.	3	12	618	1	7416	824	2002	2012	2022	2027	2032
2000 Fenton St.	3	12	612	1	7344	816	2002	2012	2022	2027	2032
2200 Fenton St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2400 Fenton St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2500 Fenton St.	3	12	618	1	7416	824	2002	2012	2022	2027	2032
2000 Gray St.	3	12	612	1	7344	816	2002	2012	2022	2027	2032
2200 Gray St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2400 Gray St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2500 Gray St.	3	12	618	1	7416	824	2002	2012	2022	2027	2032
1900 Harlan St.	3	12	690	1	8280	920	2002	2012	2022	2027	2032
2000 Harlan St.	3	12	612	1	7344	816	2002	2012	2022	2027	2032
2200 Harlan St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2400 Harlan St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2500 Harlan St.	3	12	618	1	7416	824	2002	2012	2022	2027	2032
2000 Ingalls St.	3	12	612	1	7344	816	2002	2012	2022	2027	2032
2200 Ingalls St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2400 Ingalls St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2500 Ingalls St.	3	12	618	1	7416	824	2002	2012	2022	2027	2032
2000 Jay St.	3	12	612	1	7344	816	2002	2012	2022	2027	2032
2200 Jay St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2400 Jay St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2500 Jay St.	3	12	618	1	7416	824	2002	2012	2022	2027	2032
2000 Kendall St.	3	12	612	1	7344	816	2002	2012	2022	2027	2032
2200 Kendall St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2400 Kendall St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2500 Kendall St.	3	12	618	1	7416	824	2002	2012	2022	2027	2032
2000 Lamar St.	3	12	612	1	7344	816	2002	2012	2022	2027	2032
2200 Lamar St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2400 Lamar St.	3	12	618	1	7416	824	2002	2012	2022	2027	2032
2500 Lamar St.	3	12	612	1	7344	816	2002	2012	2022	2027	2032
2000 Marshall St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2200 Marshall St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2400 Marshall St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2000 Newland St.	3	12	612	1	7344	816	2002	2012	2022	2027	2032
2200 Newland St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032
2000 Otis St.	3	12	612	1	7344	816	2002	2012	2022	2027	2032
2000 Pierce St.	3	12	612	1	7344	816	2002	2012	2022	2027	2032
2200 Pierce St.	3	12	615	1	7380	820	2002	2012	2022	2027	2032

Police Vehicles & Equipment

New Unit #'s		Vehicles											
Unit	Assign	Year	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
2101	30 Patrol (Explorer)	2021											
2102	31 Patrol (Explorer)	2021				Replace					Replace		
2201	33 Patrol (Hybrid)	2022				Replace					Replace		
2103	34 Patrol (Explorer)	2021						Replace					
1901	35 Patrol (Explorer-SRO)	2019					Replace					Replace	
1902	36 Patrol (Explorer)	2019							Replace				
2001	37 Patrol (Explorer)	2020			Replace					Replace			
2002	38 Patrol (Explorer-Supervisor)	2020			Replace					Replace			
2202	39 Patrol (Hybrid-Supervisor)	2022						Replace					
2003	40 Explorer (Chief)	2020											
1501	41 Explorer (Commander)	2015					Replace						
1601	42 Explorer (Detective)	2016										Replace	
1602	43 Explorer (Detective)	2016											
1101	44 Chevy Tahoe (SWAT)	2011											
2203	45 Chevy Bolt	2022	2	2	2	2	2	2	2	2	3	2	

Equipment

Body Camera	10000	10000	10000	10000	60000	10000	10000	10000	10000	60000	12000	10000
Equipment	10000	10000	10000	10000	10000	10000	10000	10000	10000	10000	10000	10000
Cost	\$ 50,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
Annual Escalate	0.04	0.06	0.08	0.1	0.12	0.14	0.16	0.18	0.2	0.22		

Total \$ 124,000 \$ 115,400 \$ 117,200 \$ 169,000 \$ 120,800 \$ 122,600 \$ 124,400 \$ 176,200 \$ 184,000 \$ 129,800

Public Works Vehicles & Equipment

Unit	Make	Assign	Year	Gas	Cycle	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
1101	Chevy	Flatbed	2010	gas	15														
1011	Chevy	PU	2003	gas	15			40000		40000									
1103	Chevy	Water truck 2wd	2009	gas	15				40000										
107	Chevy	Pickup dump bed	1985	gas	NA		85000												
1127	Chevy	Pickup vac truck	2007	gas							40000								
111	Chevy	Plow truck big yellow	1998	diesel	20		16000		80000										
104	Ford	Pickup vac truck	1984	gas	AN														
	International	Plow truck white new	2006	diesel	20					75000		80000							
110	Kodiak	Plow truck yellow small			20														
	Fabtech	Trailer	1998		AN														
	Diamond T	Trailer			AN														
	Atlas	Tow Behind Compressor		diesel	AN														
2120	Bobcat	Skid Steer		diesel	AN			25000											
1124	New Holland	Backhoe		diesel	AN														
	Top Hat	Trailer		diesel	AN														
k4888	Kubota	UTV		diesel	AN		35000												
		Sweeper	2021	diesel	15	230000													
		LED Updates						7000											

\$ 230,000.00 \$ 136,000.00 \$ 72,000.00 \$ 120,000.00 \$ 115,000.00 \$ 40,000.00 \$ 80,000.00 \$ - \$ - \$ - \$ - \$ -



Capital Plan: Utilities Fund Tab

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2023 Proposed Budget

Water/Sewer

Water Fund Balance	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	\$ 283,960	\$ 88,969									
Water Line Improvements											
Lead Line Replacements	\$ 50,000	\$ 100,000					\$ 150,000	\$ 100,000	\$ 150,000		500,000
Valve Replacement	\$ 20,000	\$ 30,000		\$ 25,000	\$ 35,000	\$ 40,000		\$ 75,000	\$ 50,000		
Meter Replacement Pgm	\$ 5,000	\$ 5,000	\$ 10,000	\$ 5,000	\$ 5,000						
Hydrant Replacement			\$ 10,000			\$ 20,000		\$ 25,000	\$ 20,000		20,000
Meter Valut Repairs				\$ 20,000					\$ 180,000	\$ 20,000	35,000
Meter reading improvement											
Capital Fund Balance Change	\$ 70,000	\$ 135,000	\$ 20,000	\$ 50,000	\$ 40,000	\$ 60,000	\$ 150,000	\$ 200,000	\$ 400,000	\$ 20,000	\$ 555,000

Capital Fund Balance Change

Sewer Fund Balance	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	\$ 1,041,720	\$ 831,220									
Storm Sewer Repair/Improvement	\$ 140,000	\$ 100,000	\$ 70,000				\$ 60,000		\$ 10,000		
Storm Sewer Video/Clean		\$ 42,000	\$ 50,000			\$ 50,000			\$ 50,000		
Utility Hole Maintenance				\$ 200,000						\$ 100,000	100,000
Additional storm inlets	\$ 25,000	\$ -	\$ 50,000		\$ 50,000			\$ 50,000			
Capital Fund Balance Change	\$ 165,000	\$ 142,000	\$ 170,000	\$ 200,000	\$ 50,000	\$ 50,000	\$ 60,000	\$ 50,000	\$ 60,000	\$ 100,000	\$ 100,000

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Capital Plan: Parks Fund Tab

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2024 Proposed Budget

Parks Capital Investment Plan

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
CT	\$200,130	\$160,491	\$117,491	\$47,491	\$52,491	\$57,491	\$62,491	\$67,491	\$72,491	\$77,491
OS	\$880,651	\$753,351	\$482,651	\$289,651	\$346,651	\$203,651	\$260,651	\$317,651	\$374,651	\$431,651
GF	\$410,000	\$1,010,000	\$600,000	\$600,000	\$450,000	\$0	\$0	\$0	\$0	\$0
Fund Balance Start of Year										
Sale of Assets										
Transfer from GF	\$ 410,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 100,000					
Interest										
Grants					\$ 350,000					
CTF Revenues	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Open Space Revenues	\$ 230,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000
Total	\$ 700,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ 730,000	\$ 280,000	\$ 280,000	\$ 280,000	\$ 280,000	\$ 280,000

	Fund	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Walker Branch Park Improvements	CT										
	OS										
	GF		\$ 800,000	\$ 290,000	\$ -						
Citizen's Park Improvements	CT		\$ 40,000	\$ 50,000		\$ -					
	OS	\$ 198,000	\$ 250,000	\$ 100,000		\$ 200,000					
	GF		\$ 210,000	\$ 300,000	\$ 50,000	\$ 450,000					
Orum House Improvements	CT			\$ 25,000							\$ 20,000
	OS				\$ -						
	GF				\$ 100,000						
Heritage Park Improvements	CT			\$ -							
	OS	\$ 40,000	\$ 40,000	\$ 50,000							
	GF			\$ 10,000							
Memorial Park Improvements	CT	\$ 8,000									
	OS										
	GF				\$ 100,000						
29th and Kendall	CT		\$ 25,000	\$ 100,000							
	OS										
	GF			\$ -							
Equipment	CT										
	OS	\$ 10,500	\$ 26,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
	CT	\$ 33,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000
Transfers/Op Supplies	OS	\$ 138,800	\$ 149,700	\$ 153,000	\$ 153,000	\$ 153,000	\$ 153,000	\$ 153,000	\$ 153,000	\$ 153,000	\$ 153,000
Total	CT	\$ 33,000	\$ 103,000	\$ 130,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 75,000
	OS	\$ 347,300	\$ 490,700	\$ 413,000	\$ 163,000	\$ 363,000	\$ 163,000	\$ 163,000	\$ 163,000	\$ 163,000	\$ 163,000
	GF	\$ -	\$ 1,010,000	\$ 600,000	\$ 250,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -

2024 Proposed Budget

Citizens' Park Phase 1 Planning & CD	Walker Branch Phase 1A: Dogpark	Walker Branch Phase 1A: Parking Lot/Landscaping	Citizens' Park Phase 3 Planning	Citizens' Park Phase 3: Playground/South Plaza/Berm/Vegetation - Assuming Grant from GOCO	Walker Branch Phases 1B, 2A and 2B TBD by fundign and interest from Lakewood. Edgewater share 3.9 M				Orum House Roof Replacement
	Citizens' Park Phase 1 Implementation	Citizens' Park Phase 2 Implementation: Pavillion, Restrooms, Berm/Vegetation/irrigation/Fitness Stations	Orum House Implementation						
	Heritage Park Stairs	Orum House Planning	Memorial Park Landscaping Improvements						
	Memorial Park Picnic Tables	Heritage Center Landscaping							
	29th and Kendall Planning	29th and Kendall Implementation							



Real Estate Holdings Tab

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OFFICE OF THE CITY MANAGER

MEMORANDUM

TO: MAYOR BELTRONE AND CITY COUNCIL

FROM: DAN MAPLES, CITY MANAGER

SUBJECT: REAL ESTATE HOLDINGS

DATE: 8/1/23

Current Property Holdings

Property	Address	Approximate Value*	Status
City Hall	2401 Sheridan Blvd.	\$1,206,000.00	Vacant/ Raw Land
City Shops	5990 W. 20 th Ave.	\$635,500.00	Operational: Public Works Facility
Heritage Center	2501 Chase St.	\$793,330.00	Leased- 20 Years
25 th Ave Parking Lot	2485-87 Sheridan Blvd.	\$485,505.00	Operational: Parking Lot
Orum House	2444 Depew St.	\$434,311.00	Operational: Museum/ Community Garden
Vacant Lot	2445 Pierce St.	\$50,000.00	Vacant Lot
Civic Center	1800 Harlan St.	\$21,495,445.00	Operational: Civic Center Leased Space: Jefferson Public Library
Memorial Park	5470 W. 25 th Ave.	\$50,000.00	Operational: Park
Citizens Park	5440 W. 24 th Ave.	\$317,472.00	Operational: Park
Walker Branch Park	1700 Harlan St.	\$1,691,301.00	Operational: Park

Parking Lot	5700 W. 25 th Ave.	Lease: Parkin lot Maint.	Leased for public parking lot.
Parking Lot	1900 Harlan St.	Lease: Parking lot Maint.	Leased for public parking lot.
5440 W. 25 th Ave.	5440 W. 25 th Ave.	\$2,500,000	Mixed use building: Commercial and Residential.

*Not appraised or market value. Approximate value determined by using higher value of Assessed Value from Jefferson County Assessor divided by 0.8 (80%) or \$50,000.